

# RANGER COLLEGE

## Fiscal Year 2022 Budget

Fiscal year 2021 has been a year of flexibility and necessary changes for Ranger College along with the rest of the world. COVID-19 completely altered nearly every aspect of college life and college business. Everything from admissions and enrollment to collegiate athletics have a new look and new processes. Major undertakings were placed upon us through the year. Items as simple as how we deliver instruction to our students became major opportunities to improve. How would we be able to provide instruction that is more than a presentation of content but instruction and support that ensures student success? What changes to our infrastructure would need to be addressed? How might we support students during the pandemic? Was the same old way good enough? How could we open campuses safely and manage the ongoing sanitization and protocols required by the CDC? Our biggest challenge was and continues to be the operation of our college in this vastly enhanced digital world.

In this fiscal year, considerable attention has been placed on compliance with federal and state guidelines related to the Covid-19 pandemic and providing a safe environment and quality instruction for our students. Federal Covid-19 grants have funded over \$650,000 in student aid and over \$600,000 in various institutional expenses that include adding zoom rooms and improving computer labs on all campuses, adding instructional supplies used in math and science courses, and additional labs to be able to effectively socially distance our students. Additionally, we were able to upgrade laptops for employees, provide online professional development for faculty and staff, and purchase PPE for students and employees.

As we move into the next fiscal year, we can anticipate that we will continue to be challenged with everchanging opportunities to problem solve. Our goal going forward is the same as it has been throughout the 2020-2021 academic year. Ranger College exists to provide a safe and quality learning environment for our students and staff. By offering in-person instruction as well as a healthy list of online courses we can feel confident in offering our customers a safe and robust learning opportunity.

While enrollment for Fall 2021 started off slow it has continued to gain students over the past several weeks. Even with this recent spike in enrollment, our final numbers are projected to be down somewhere between 4 to 8 percent from Fall 2020.

With enrollment projections down for the fall 2021 semester, revenues for the College remain challenging. Because revenues from property taxes account for only 2.5% of the College's total revenue, Ranger College must rely on tuition and fees for almost a third of its revenue. For your comparison, other community colleges receive 45% of their funding through property taxes and only 25% are maintained through tuition and fees. State Appropriations continue to account for slightly less than 18% of the Ranger College total revenue.

Budgeted expenditures for fiscal year 2022 are focused on maintaining current operations within available resources. Key budget initiatives include:

- Startup costs for adding our Automotive program and Drone course.
- Continuing resources for expanding dual credit enrollment to bring college success at the high school level.
- Continuing resources for expanding welding, machining, emergency medical technicians' programs.
- Increased expenditures related additional needs in technology and supplies to better equip and continue to maintain a safe and healthy environment for our students, faculty, and staff.
- Increased employee benefits due to increase in faculty and staff, state regulated retirement rates, and OPEB / pension expenses related to GASB pronouncements.
- Increased depreciation expense due to the addition of equipment, vehicles, and improvement to buildings and fields.

Following are comparative revenue and expense budgets, showing changes between the amended FY 2021 budgets and proposed FY 2022 budgets.

90

**Ranger College**  
**Fiscal Year 2022 Revenue Budget by Funding Source**

	2022	2021	Difference
<b>State Operating Funds</b>			
State Appropriations	\$ 4,227,526	\$ 3,863,950	\$ 363,576
State Health Contribution	542,994	478,000	64,994
State TRS Contribution	133,000	127,300	5,700
State ORP Contribution	45,000	45,000	-
	<b>\$ 4,948,520</b>	<b>\$ 4,514,250</b>	<b>\$ 434,270</b>
<b>Property Taxes</b>			
Maintenance/Operations Taxes	\$ 46,000	\$ 45,000	\$ 1,000
Bond Debt Service	573,275	561,000	12,275
	<b>\$ 619,275</b>	<b>\$ 606,000</b>	<b>\$ 13,275</b>
<b>Tuition and Fees</b>			
Tuition (net)	\$ 4,350,000	\$ 4,116,528	\$ 233,472
Fees (net)	3,005,000	2,650,672	354,328
	<b>\$ 7,355,000</b>	<b>\$ 6,767,200</b>	<b>\$ 587,800</b>
<b>Miscellaneous Revenue</b>			
Sponsorships	\$ 75,000	\$ 78,100	\$ (3,100)
Testing	70,000	70,000	-
Cosmetology	30,000	35,000	(5,000)
Rental Income	25,000	25,000	-
Continuing Education / Grant Instruction	75,000	452,355	(377,355)
Miscellaneous	55,000	140,710	(85,710)
	<b>\$ 330,000</b>	<b>\$ 801,165</b>	<b>\$ (471,165)</b>
<b>Auxiliary Enterprises</b>			
Cafeteria	\$ 1,015,000	\$ 1,013,750	\$ 1,250
Bookstore	780,000	825,000	(45,000)
Residence Halls	515,000	505,000	10,000
Day Care Center	275,000	285,000	(10,000)
	<b>\$ 2,585,000</b>	<b>\$ 2,628,750</b>	<b>\$ (43,750)</b>
<b>Grants &amp; Scholarships</b>			
PELL Grants	\$ 2,950,000	\$ 2,950,000	\$ -
SEOG Grants	64,615	61,836	2,779
Federal Work Study	80,000	81,878	(1,878)
TEOG Grants	120,000	161,767	(41,767)
TPEG	130,000	130,000	-
Perkins	96,802	96,802	-
TRIO SSS Grant	261,888	261,888	-
TRIO Upward Bound	297,601	349,769	(52,168)
CARES Act Grant - Institutional	-	392,900	(392,900)
CARES Act Grant - Student Aid	-	130,967	(130,967)
CRRSAA Grant - Institutional	-	1,257,866	(1,257,866)
CRRSAA Grant - Student Aid	-	523,867	(523,867)

**Ranger College**  
**Fiscal Year 2022 Revenue Budget by Funding Source**

	2022	2021	Difference
ARP Grant - Institutional	\$ 1,917,990	\$ -	\$ 1,917,990
ARP Grant - Student Aid	2,063,257	-	2,063,257
Texas Reskilling Grant	-	50,000	(50,000)
TWC Training Grants	50,000	274,445	(224,445)
TWC COVID-19 Grant	-	75,000	(75,000)
JET Grant	-	232,420	(232,420)
Nursing Shortage Grant	45,000	45,000	-
Nursing Innovation Grant	78,132	97,456	(19,324)
Beadle Grant	15,000	15,000	-
	<b>\$ 8,170,285</b>	<b>\$ 7,188,861</b>	<b>\$ 981,424</b>
<b>Total Revenue Budget</b>	<b>\$ 24,008,080</b>	<b>\$ 22,506,226</b>	<b>\$ 1,501,854</b>

**Ranger College**  
**Fiscal Year 2022 Expenditure Budget by Account/Department**

	Salaries			Operating			Travel			Total		
	2022	2021	Change	2022	2021	Change	2022	2021	Change	2022	2021	\$ Change
20 04110 Governing Board	\$ -	\$ -	\$ -	\$ 5,500	\$ 2,000	\$ 3,500	\$ -	\$ -	\$ -	\$ 5,500	\$ 2,000	\$ 3,500
20 04210 President / Vice President	266,050	181,500	84,550	2,000	2,000	-	-	-	-	268,050	183,500	84,550
20 04310 Business Office	315,000	307,500	7,500	103,000	96,000	7,000	500	-	500	418,500	403,500	15,000
20 04410 Student Services	128,600	136,600	(8,000)	40,000	39,500	500	500	-	500	169,100	176,100	(7,000)
20 04411 Registrar	147,700	148,700	(1,000)	5,750	5,000	750	1,000	-	1,000	154,450	153,700	750
20 04412 Financial Aid	124,850	120,850	4,000	6,000	16,000	(10,000)	1,000	250	750	131,850	137,100	(5,250)
20 04413 Counseling	43,000	43,000	-	-	-	-	-	-	-	43,000	43,000	-
20 04414 Student Activities	-	-	-	17,500	15,000	2,500	1,000	-	1,000	18,500	15,000	3,500
20 04415 Enrollment Management	-	-	-	-	-	-	-	-	-	-	-	-
20 04416 Institutional Advancement	-	-	-	3,000	7,000	(4,000)	-	-	-	3,000	7,000	(4,000)
20 04417 Testing	31,500	31,500	-	8,000	9,000	(1,000)	500	-	500	40,000	40,500	(500)
20 04420 Commencement	-	-	-	12,000	10,000	2,000	-	-	-	12,000	10,000	2,000
20 05112 General Institutional	32,000	32,000	-	621,500	607,210	14,290	-	-	-	653,500	639,210	14,290
20 05113 Public Resources	38,000	38,000	-	2,500	500	2,000	500	-	500	41,000	38,500	2,500
20 05150 Human Resources	60,000	66,500	(6,500)	4,000	2,600	1,400	500	-	500	64,500	69,100	(4,600)
20 05160 Institutional Effectiveness	80,000	93,000	(13,000)	15,000	12,000	3,000	4,500	-	4,500	99,500	105,000	(5,500)
20 05161 Institutional Research	64,029	64,029	-	150	150	-	500	-	500	64,679	64,179	500
20 05170 Security	90,000	93,430	(3,430)	19,000	26,000	(7,000)	2,000	500	1,500	111,000	119,930	(8,930)
20 05180 Information Technology	196,000	165,000	31,000	220,800	181,800	39,000	1,000	-	1,000	417,800	346,800	71,000
20 06110 Staff Benefits	-	-	-	2,074,376	1,869,024	205,352	-	-	-	2,074,376	1,869,024	205,352
20 06210 Brown County Center	92,500	165,000	(72,500)	6,500	7,000	(500)	500	-	500	99,500	172,000	(72,500)
20 06212 Dual Credit	77,000	53,000	24,000	1,000	250	750	4,000	6,000	(2,000)	82,000	59,250	22,750
20 06310 Erath County Center	192,000	165,000	27,000	9,000	9,500	(500)	500	-	500	201,500	174,500	27,000
20 06420 Workforce Development	204,500	162,000	42,500	2,000	3,000	(1,000)	500	-	500	207,000	165,000	42,000
20 07110 Instructional Admin	140,000	100,000	40,000	71,000	85,000	(14,000)	2,500	-	2,500	213,500	185,000	28,500
20 07210 Biology	232,500	241,000	(8,500)	2,000	2,000	-	500	-	500	235,000	243,000	(8,000)
20 07223 Art	14,500	12,500	2,000	-	-	-	-	-	-	14,500	12,500	2,000
20 07225 Physical Education	657,000	705,400	(48,400)	-	-	-	-	-	-	657,000	705,400	(48,400)
20 07229 Economics	52,000	60,500	(8,500)	500	-	500	-	-	-	52,500	60,500	(8,000)
20 07235 Music	65,500	66,500	(1,000)	500	500	-	500	-	500	66,500	67,000	(500)
20 07245 English	271,212	260,472	10,740	500	500	-	-	-	-	271,712	260,972	10,740
20 07250 Speech	63,000	61,500	1,500	-	-	-	-	-	-	63,000	61,500	1,500
20 07255 Foreign Languages	13,000	15,000	(2,000)	-	-	-	-	-	-	13,000	15,000	(2,000)
20 07260 Mathematics	213,000	206,000	7,000	1,500	500	1,000	-	-	-	214,500	206,500	8,000
20 07265 Physical Science	1,000	1,000	-	500	500	-	-	-	-	1,500	1,500	-
20 07270 Psychology	33,000	27,000	6,000	-	-	-	-	-	-	33,000	27,000	6,000
20 07271 Business	9,100	11,000	(1,900)	-	-	-	-	-	-	9,100	11,000	(1,900)
20 07272 Education	13,500	14,500	(1,000)	-	-	-	-	-	-	13,500	14,500	(1,000)
20 07275 Social Science	253,008	286,208	(33,200)	1,000	250	750	-	-	-	254,008	286,458	(32,450)
20 07278 Sociology	11,000	6,500	4,500	-	-	-	-	-	-	11,000	6,500	4,500
20 07280 Agriculture	5,500	7,000	(1,500)	500	250	250	-	-	-	6,000	7,250	(1,250)
20 07288 ADN Program	452,000	412,000	40,000	140,000	175,000	(35,000)	1,000	-	1,000	593,000	587,000	6,000
20 07290 Childcare Program	5,000	5,000	-	-	-	-	-	-	-	5,000	5,000	-
20 07415 Computer Info Systems	10,000	7,000	3,000	-	-	-	-	-	-	10,000	7,000	3,000
20 07420 Welding	55,500	53,500	2,000	7,500	7,500	-	500	-	500	63,500	61,000	2,500
20 07421 Welding-Erath	57,500	95,000	(37,500)	15,000	13,500	1,500	4,000	3,500	500	76,500	112,000	(35,500)
20 07422 Machining-Erath	58,000	55,000	3,000	7,500	7,500	-	750	750	-	66,250	63,250	3,000
20 07426 Drone / Robotics	4,500	-	4,500	3,000	-	3,000	500	-	500	8,000	-	8,000
20 07430 Cosmetology-Brownwood	69,000	68,000	1,000	7,750	6,450	1,300	500	-	500	77,250	74,450	2,800

95

**Ranger College**  
**Fiscal Year 2022 Expenditure Budget by Account/Department**

	Salaries			Operating			Travel			Total		
	2022	2021	Change	2022	2021	Change	2022	2021	Change	2022	2021	\$ Change
20 07431 Emergency Medical Tech	\$ 84,200	\$ 61,000	\$ 23,200	\$ 7,000	\$ 6,600	\$ 400	\$ 500	\$ -	\$ 500	\$ 91,700	\$ 67,600	\$ 24,100
20 07432 EMS Training Instruction	-	-	-	31,000	31,000	-	-	-	-	31,000	31,000	-
20 07436 Cosmetology-Stephenville	57,145	55,645	1,500	8,750	10,335	(1,585)	250	-	250	66,145	65,980	165
20 07440 LVN Program	137,300	192,100	(54,800)	26,300	42,500	(16,200)	500	-	500	164,100	234,600	(70,500)
20 07480 Criminal Justice	4,250	4,250	-	-	-	-	-	-	-	4,250	4,250	-
20 07682 WCT LEA	-	-	-	59,000	59,000	-	-	-	-	59,000	59,000	-
20 08110 Library	84,000	81,000	3,000	21,950	19,750	2,200	250	-	250	106,200	100,750	5,450
20 09512 Debt Service	-	-	-	482,000	548,000	(66,000)	-	-	-	482,000	548,000	(66,000)
20 09515 Custodial	45,892	49,000	(3,108)	27,900	28,500	(600)	600	600	-	74,392	78,100	(3,708)
20 09520 Maintenance	140,783	140,783	-	75,000	72,800	2,200	4,000	2,500	1,500	219,783	216,083	3,700
20 09521 Maint & Utilities-Erath	18,316	33,718	(15,402)	115,000	110,000	5,000	-	-	-	133,316	143,718	(10,402)
20 09522 Maint & Utilities-Brown	-	-	-	225,000	215,000	10,000	-	-	-	225,000	215,000	10,000
20 09524 Maint & Utilities-Eastland	-	-	-	24,000	24,000	-	-	-	-	24,000	24,000	-
20 09535 Utilities	-	-	-	280,000	276,000	4,000	-	-	-	280,000	276,000	4,000
20 09570 Scholarships	-	-	-	2,010,000	1,650,000	360,000	-	-	-	2,010,000	1,650,000	360,000
20 09591 State Student Grants-TPEG	-	-	-	135,000	130,000	5,000	-	-	-	135,000	130,000	5,000
20 16101 TWC Grant Instruction	-	-	-	-	61,965	(61,965)	-	-	-	-	61,965	(61,965)
20 16111 TWC Covid-19 Grant Instruction	-	-	-	-	20,000	(20,000)	-	-	-	-	20,000	(20,000)
20 16300 Brownwood Drone Program	1,500	1,500	-	-	-	-	-	-	-	1,500	1,500	-
40 06000 Depreciation Expense	-	-	-	1,010,000	935,000	75,000	-	-	-	1,010,000	935,000	75,000
60 12710 General Athletics	55,500	55,500	-	106,000	117,000	(11,000)	-	-	-	161,500	172,500	(11,000)
60 12711 Athletic Trainer	80,000	77,000	3,000	6,000	7,500	(1,500)	-	-	-	86,000	84,500	1,500
60 12720 Baseball	-	-	-	29,600	31,100	(1,500)	12,500	16,000	(3,500)	42,100	47,100	(5,000)
60 12721 JV Baseball	-	-	-	5,000	8,500	(3,500)	-	300	(300)	5,000	8,800	(3,800)
60 12725 Basketball-Mens	-	-	-	9,400	17,500	(8,100)	6,250	6,550	(300)	15,650	24,050	(8,400)
60 12726 Basketball-Mens JV	-	-	-	2,500	-	2,500	-	-	-	2,500	-	2,500
60 12730 Basketball-Womens	-	-	-	7,300	9,800	(2,500)	4,500	4,300	200	11,800	14,100	(2,300)
60 12740 Softball	-	-	-	8,700	11,800	(3,100)	5,500	6,000	(500)	14,200	17,800	(3,600)
60 12743 Golf-Womens	-	3,950	(3,950)	4,150	3,300	850	2,800	4,200	(1,400)	6,950	11,450	(4,500)
60 12744 Golf-Mens	-	3,950	(3,950)	5,950	5,700	250	4,900	5,200	(300)	10,850	14,850	(4,000)
60 12750 Soccer-Mens	-	-	-	11,700	11,900	(200)	7,000	5,700	1,300	18,700	17,600	1,100
60 12751 Soccer-Womens	-	-	-	7,500	8,300	(800)	5,000	5,700	(700)	12,500	14,000	(1,500)
60 12755 Volleyball	-	-	-	6,300	7,700	(1,400)	4,000	4,300	(300)	10,300	12,000	(1,700)
60 12757 Rodeo (Men and Women)	-	-	-	81,900	79,200	2,700	12,000	19,000	(7,000)	93,900	98,200	(4,300)
60 12758 Cross Country (Men and Women)	-	-	-	8,050	7,900	150	5,500	6,000	(500)	13,550	13,900	(350)
60 12760 Athletic Injury	-	-	-	500	500	-	-	-	-	500	500	-
<b>Expenses for Operations</b>	<b>\$ 5,650,935</b>	<b>\$ 5,603,585</b>	<b>\$ 47,350</b>	<b>\$ 8,275,776</b>	<b>\$ 7,788,134</b>	<b>\$ 487,642</b>	<b>\$ 105,800</b>	<b>\$ 97,350</b>	<b>\$ 8,450</b>	<b>\$ 14,032,511</b>	<b>\$ 13,489,069</b>	<b>\$ 543,442</b>
20 16010 Nursing Shortage Grant	\$ 25,000	\$ 25,000	\$ -	\$ 15,000	\$ 20,000	\$ (5,000)	\$ 5,000	\$ -	\$ 5,000	\$ 45,000	\$ 45,000	\$ -
20 16020 Nursing Innovation Grant	2,000	-	2,000	76,132	97,456	(21,324)	-	-	-	78,132	97,456	(19,324)
20 07515 Perkins Grant	39,000	-	39,000	57,802	96,802	(39,000)	-	-	-	96,802	96,802	-
20 07660 Beadle Grant	15,000	15,000	-	-	-	-	-	-	-	15,000	15,000	-
20 09953 Federal TRIO Grant	229,935	229,935	-	26,009	26,009	-	5,944	5,944	-	261,888	261,888	-
20 16400 Federal Upward Bound Grant	197,935	197,935	-	90,000	116,539	(26,539)	9,666	35,295	(25,629)	297,601	349,769	(52,168)
20 16055 TWC JET Grant	-	-	-	-	232,420	(232,420)	-	-	-	-	232,420	(232,420)
20 16100 TWC Skills Development	-	-	-	50,000	274,445	(224,445)	-	-	-	50,000	274,445	(224,445)
20 16110 TWC SDF COVID-19	-	-	-	-	75,000	(75,000)	-	-	-	-	75,000	(75,000)
20 16190 Texas Reskilling Grant	-	-	-	-	50,000	(50,000)	-	-	-	-	50,000	(50,000)
20 16200 CARES Act	-	-	-	-	523,867	(523,867)	-	-	-	-	523,867	(523,867)
20 16250 CRRSAA Grant	-	-	-	-	1,781,733	(1,781,733)	-	-	-	-	1,781,733	(1,781,733)

95

**Ranger College**  
**Fiscal Year 2022 Expenditure Budget by Account/Department**

	Salaries			Operating			Travel			Total		
	2022	2021	Change	2022	2021	Change	2022	2021	Change	2022	2021	\$ Change
20 16260 ARP Grant	\$ 99,000	\$ -	\$ -	\$ 3,882,247	\$ -	\$ 3,882,247	\$ -	\$ -	-	\$ 3,981,247	\$ -	\$ 3,981,247
20 09610 Federal PELL Grants	-	-	-	2,950,000	2,950,000	-	-	-	-	2,950,000	2,950,000	-
20 09620 Federal SEOG Grants	-	-	-	64,615	61,836	2,779	-	-	-	64,615	61,836	2,779
20 09630 Federal College Work Study	-	-	-	80,000	81,878	(1,878)	-	-	-	80,000	81,878	(1,878)
20 09590 TEOG Grant	-	-	-	120,000	161,767	(41,767)	-	-	-	120,000	161,767	(41,767)
<b>Expenses for Grants &amp; Contracts</b>	<b>\$ 607,870</b>	<b>\$ 467,870</b>	<b>\$ 41,000</b>	<b>\$ 7,411,805</b>	<b>\$ 6,549,752</b>	<b>\$ 862,053</b>	<b>\$ 20,610</b>	<b>\$ 41,239</b>	<b>\$ (20,629)</b>	<b>\$ 8,040,285</b>	<b>\$ 7,058,861</b>	<b>\$ 981,424</b>
60 12800 Food Service	\$ -	\$ -	\$ -	\$ 702,000	\$ 655,000	\$ 47,000	\$ -	\$ -	\$ -	\$ 702,000	\$ 655,000	\$ 47,000
60 12830 Bookstore	-	-	-	685,000	730,500	(45,500)	-	-	-	685,000	730,500	(45,500)
60 12840 Day Care Center	236,080	265,120	(29,040)	20,000	15,000	5,000	-	-	-	256,080	280,120	(24,040)
60 12860 Residence Halls - Utilities	-	-	-	170,000	180,000	(10,000)	-	-	-	170,000	180,000	(10,000)
60 12861 Residence Halls-Projects	-	-	-	5,000	5,000	-	-	-	-	5,000	5,000	-
60 12862 Residence Halls-Maintenance	-	-	-	25,000	20,000	5,000	-	-	-	25,000	20,000	5,000
60 12863 Residence Halls-Custodial	70,704	67,596	3,108	10,000	10,000	-	-	-	-	80,704	77,596	3,108
60 12864 Residence Halls-Laundry	-	-	-	11,500	10,080	1,420	-	-	-	11,500	10,080	1,420
<b>Expenses for Auxiliary Enterprises</b>	<b>\$ 306,784</b>	<b>\$ 332,716</b>	<b>\$ (25,932)</b>	<b>\$ 1,628,500</b>	<b>\$ 1,625,580</b>	<b>\$ 2,920</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,935,284</b>	<b>\$ 1,958,296</b>	<b>\$ (23,012)</b>
<b>Total Expenditure Budget</b>	<b>\$ 6,565,589</b>	<b>\$ 6,404,171</b>	<b>\$ 62,418</b>	<b>\$ 17,316,081</b>	<b>\$ 15,963,466</b>	<b>\$ 1,352,615</b>	<b>\$ 126,410</b>	<b>\$ 138,589</b>	<b>\$ (12,179)</b>	<b>\$ 24,008,080</b>	<b>\$ 22,506,226</b>	<b>\$ 1,501,854</b>

For purposes of the Ranger College 2021-2022 proposed budget and compliance with Texas Local Government Code section 140.0045, the proposed budget and prior fiscal year's actual expenditures for directly and indirectly influencing or attempting to influence the outcome of legislation or administrative action, as those terms are defined in Section 305.002, Government Code are as follows:

	Proposed Budget 2021-2022	Actual 2020-2021
Directly influence	\$ 2,270	\$ 2,270
Indirectly influence	\$ 7,730	\$ 7,730

96