ANNUAL FINANCIAL AND COMPLIANCE REPORT FOR THE YEAR ENDED AUGUST 31, 2011

# **TABLE OF CONTENTS**

	_Page_	Exhibit
Organizational Data	1	
Financial Section		
Independent Auditor's Report	3	
Management's Discussion and Analysis	5	
Statements of Net Assets	12	1
Statements of Revenues, Expenses and Changes in Net Assets	14	2
Statements of Cash Flows	15	3
Notes to the Financial Statements	18	
Supplemental Information		Schedule
Schedule of Operating Revenues	33	Α
Schedule of Operating Expenses by Object	34	В
Schedule of Non-Operating Revenues and Expenses	35	С
Schedule of Net Assets by Source and Availability	36	D
Statistical Supplement		Statistical Supplement
Net Assets by Component	38	1
Revenues by Source	39	2
Program Expenses by Function	40	3
Tuition and Fees	41	4
Assessed Value and Taxable Assessed Value of Property	42	5
State Appropriation per FTSE	43	6
Principal Taxpayers	44	7

# **TABLE OF CONTENTS**

Statistical Supplement	Page	Statistical Supplement
Property Tax Levies and Collections	45	8
Ratios of Outstanding Debt	46	9
Legal Debt Margin Information	47	10
Pledged Revenue Coverage	48	11
Demographic and Economic Statistics	49	12
Principal Employers	50	13
Faculty, Staff, and Administrators Statistics	51	14
Enrollment Details	52	15
Student Profile	53	16
Transfers to Senior Institutions	54	17
Capital Asset Information	55	18
Overall Compliance and Internal Controls Section		
Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	57	
Summary Schedule of Prior Audit Findings	59	
Schedule of Findings and Questioned Costs	60	
Corrective Action Plan	66	
Federal Awards Section		Schedule
Independent Auditor's Report on Compliance with Requirements that Could Have a Direct and Material Effect on Each Major Program and on Internal Control over Compliance in Accordance with OMB Circular A-133	70	
Schedule of Expenditures of Federal Awards	72	E
State Awards Section		
Schedule of Expenditures of State Awards	74	F

# RANGER COLLEGE DISTRICT ORGANIZATIONAL DATA

For the Year Ended August 31, 2011

# Board of Regents

# **Officers**

Doug Crawley Waymond Greenwood A.J. Ratliff Chairman Vice Chairman

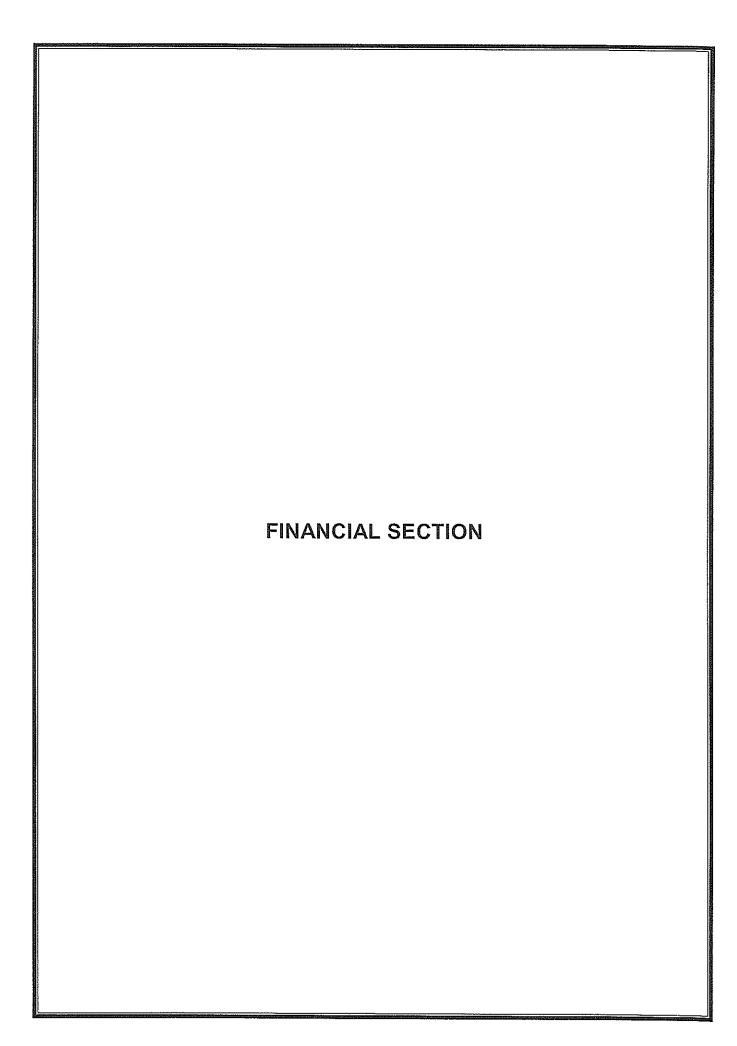
Secretary

# <u>Members</u>

·		Term Expires
Gay A. Wolford	Ranger, Texas	2012
Joe Walraven	Ranger, Texas	2012
Waymond Greenwood	Ranger, Texas	2014
Doug Crawley	Ranger, Texas	2014
A.J. Ratliff	Ranger, Texas	2014
Ron Butler	Ranger, Texas	2016
Randy Fambro	Strawn, Texas	2016
Sandi Herod	Ranger, Texas	2016
Jackie Stephens	Ranger, Texas	2016

## Key Administrative Personnel

Dr. William Campion	President
Dr. Don Bostic	Executive Vice President
Mr. Van Evans	Associate Vice President
Mr. John Slaughter	Assistant to the President, Dean of
	Enrollment Management
Ms. Tammy Adams	Chief Financial Officer
Mr. Billy Adams	Dean of Student Learning
Mr. Johnny Gann	Dean of Students
Ms. Laura Yeck	Assistant to the President, Human
	Resources





#### INDEPENDENT AUDITOR'S REPORT

To the Board of Regents Ranger College

We have audited the accompanying financial statements of the Ranger College District as of and for the years ended August 31, 2011 and 2010, as listed in the table of contents. These financial statements are the responsibility of the College's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Ranger College District as of August 31, 2011 and 2010, and the changes in financial position and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated January 17, 2012, on our consideration of the Ranger College District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the financial statements. Such information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Page two

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Ranger College District's financial statements as a whole. The accompanying financial information listed as supplemental information, statistical supplement, and the schedule of expenditures of state awards in the table of contents are presented for purposes of additional analysis and are not required parts of the financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is also not a required part of the financial statements. The supplemental information and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole. The statistical supplement has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Snow, Yarrett : Company Snow, Garrett & Company, CPA's

January 17, 2012

This section of the Ranger College District's annual financial report presents management's discussion and analysis of the College's financial activity during the fiscal years ended August 31, 2011 and 2010. Since this management's discussion and analysis is designed to focus on current activities, resulting change, and currently known facts, please read it in conjunction with the College's financial statements and the footnotes. Responsibility for the completeness and fairness of this information rests with the College.

#### FINANCIAL HIGHLIGHTS

The College's net assets increased from August 31, 2010 to August 31, 2011 by \$579,507, and increased from August 31, 2009 to August 31, 2010 by \$8,643. As of August 31, 2011 and 2010, the College's net assets were \$3,783,034 and \$3,229,202 which includes \$1,271,344 and \$1,306,497 in investment in capital assets, net of related debt, \$559,086 and \$463,853 in restricted net assets, and \$1,949,775 and \$1,433,177 in unrestricted net assets, respectively.

Operating expenses for fiscal years 2011 and 2010 were \$7,711,927 and \$6,346,803, of which \$2,562,779 and \$2,241,683 were expended for instruction, \$1,519,891 and \$1,447,579 were expended for auxiliary enterprises, and \$1,027,166 and \$855,540 were expended for institutional support, respectively. In fiscal years 2011 and 2010, depreciation expense was \$235,466 and \$134,082, respectively.

Operating revenues for fiscal years 2011 and 2010 were \$2,929,882 and \$2,107,390, which includes \$1,478,986 and \$1,200,799 in tuition and fees (net of discounts), \$616,932 and \$397,536 in auxiliary revenue (net of discounts), and \$190,100 and \$234,907 in local grants and contracts, respectively.

Net non-operating revenues for fiscal years 2011 and 2010 were \$5,361,552 and \$4,248,056, which includes \$2,438,122 and \$2,477,105 in state allocations, \$2,528,332 and \$1,399,259 in federal grants, and \$237,348 and \$225,184 in ad-valorem taxes for maintenance and operations, respectively.

## **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the College's financial statements. The College's financial statements are comprised of three components: 1) basic financial statements, 2) notes to the financial statements, and 3) other supplementary information in addition to the basic financial statements.

The basic financial statements. The financial statements focus on the College as a whole. The statements are designed to emulate corporate presentation models whereby all College activities are consolidated into one total. The focus of the statement of net assets is designed to be similar to bottom line results for the College. This statement combines and consolidates current financial resources with capital assets and related debt.

The statement of revenues, expenses, and changes in net assets focuses on both the gross costs and the net costs of the College's activities which are supported mainly by tuition and fees and by federal, state and other revenues. This approach is intended to summarize and simplify the user's analysis of the costs of various College services to students and the public.

The final required financial statement, the statement of cash flows, reports cash receipts, cash payments, and net changes in cash resulting from operating, financing, and investing activities.

The basic financial statements can be found on pages 12 through 16 of this report.

**Notes to the basic financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the financial statements. The notes to the financial statements can be found on pages 18 through 31 of this report.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain supplementary information included to supplement and provide more detail to the basic financial statements. The supplementary information can be found on pages 33 through 36 of this report.

#### FINANCIAL ANALYSIS OF THE COLLEGE AS A WHOLE

### Statement of Net Assets

The statement of net assets presents current assets (non restricted assets expected to provide support within a year), non current assets (restricted assets expected to provide long term benefit), current liabilities (obligations which must be met within the current year), and non-current liabilities (obligations which are not settled in the current year.) All assets and liabilities are presented using the accrual basis of accounting, which is similar to the accounting by most private-sector institutions. Net assets, the difference between assets and liabilities, are one way to measure the financial position of the College. As of August 31, 2011, net assets were \$3,783,034 which was an increase of \$579,507 from the period ended August 31, 2010. As of August 31, 2010, net assets were \$3,203,527, which was an increase of \$8,643 from the period ended August 31, 2009. The College's August 31, 2009 net assets were adjusted in the prior year to reflect the correction of accounting errors of previously reported August 31, 2009 balances. These adjustments resulted in restated amounts for August 31, 2009. The College's financial position remains strong with adequate liquid assets at a reasonable level of unrestricted net assets.

# Net Assets As of August 31,

	2011	Restated 2010	Restated 2009
Current Assets Non-current Assets	\$3,925,250	\$2,936,316	\$ 1,772,553
Capital Assets, Net of Depreciation Other	2,095,874 577,355	2,264,326 485,893	1,615,708 715,800
Total Assets	6,598,479	5,686,535	4,104,061
Current Liabilities Non-current Liabilities	2,169,305 648,969	1,657,368 825,640	765,857 117,645
Total Liabilities	2,818,274	2,483,008	883,502
Net Assets Net Investment in Capital Assets Restricted for: Expendable Unrestricted Total Net Assets	1,271,344 559,086 1,949,775 \$ 3,780,205	1,306,497 463,853 1,433,177 \$3,203,527	1,445,642 406,398 1,368,519 \$3,220,559
	+ -,0,400	+ 0,200,027	<del>+ 0,220,000</del>

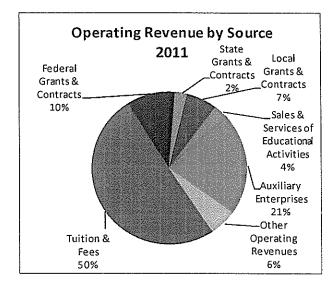
Investment in capital assets (e.g., land, building and improvements, land improvements, leasehold improvements, library books, and vehicles and equipment) less any related debt used to acquire those assets that is still outstanding was \$1,271,344 and \$1,306,497 at August 31, 2011 and 2010, respectively. The College uses these assets to provide services to the students; consequently, they are not available for future spending. Although the College's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. At August 31, 2011 and 2010, an additional \$559,086 (or 15%) and \$463,853 (or 14%), respectively, of the College's net assets represents resources that are subject to external restrictions on how they may be used. All restricted net assets of the College are being held for future construction and scholarships. The remaining portion of the College's net assets at August 31, 2011 and 2010 (\$1,949,775 and \$1,433,177, respectively) may be used to meet the College's ongoing obligations.

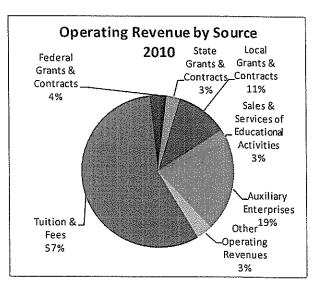
### Statement of Revenues, Expenses and Changes in Net Assets

The statement of revenues, expenses and changes in net assets presents the operating results of the College, as well as the non-operating revenue and expenses. Operating revenues are primarily those that result directly from instruction, the operation of the College's auxiliary services (cafeteria, dormitories, bookstore, etc.) and Federal, State and local grants. State Allocations and property tax receipts, while budgeted for operations, are considered non operating revenues and depreciation is shown in operating expenses according to accounting principles generally accepted in the United States of America.

# Operating Results for the Years Ended August 31,

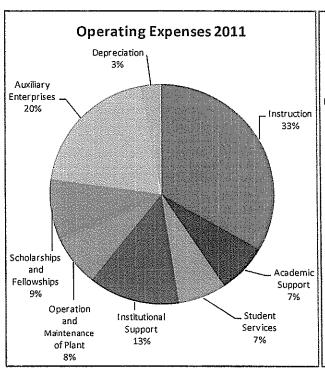
		2011		2010	_	2009
Operating Revenues Tuition and Fees (Less Discounts)	\$	1,478,986	\$	1,200,799	\$	804,167
Federal Grants and Contracts	Ψ	300,092	Ψ	74,418	Ψ	-
State Grants and Contracts		72,486		58,300		63,862
Local Grants and Contracts		190,100		234,907		-
Sales and Services of Educational Activities		102,837		69,393		50,936
Auxiliary Enterprises (Less Discounts)		616,932		397,536		607,723
Other Operating Revenues		168,449		72,037		55,398
Total Operating Revenues		2,929,882		2,107,390		1,582,086
Less Operating Expenses		7,711,927		6,346,803		5,663,547
Net Operating Loss		(4,782,045)		(4,239,413)		(4,081,461)
Non-Operating Revenues (Expenses)						
State Allocations		2,438,122		2,477,105		2,668,688
Ad-Valorem Taxes for Maintenance and Operations		237,348		225,184		190,400
Federal Revenue, Non-Operating		2,528,332		1,399,259		1,110,008
Gifts		-		30,304		37,672
Investment Income (Net of Investment Expense)		204,685		152,521		162,569
Interest on Capital Related Debt		(46,935)		(31,897)		(1,933)
Loss on Disposal of Capital Assets		+		(4,420)		-
Total Non-Operating Revenues (Expenses)		5,361,552		4,248,056		4,167,404
Change in Net Assets		579,507		8,643		85,943
Net Assets, Beginning of Year		3,203,527		3,223,609		3,137,666
Prior Period Adjustment		-		(3,050)		
Net Assets, Beginning of Year, Restated		3,203,527	·	3,220,559		3,137,666
Net Assets, End of Year	<u>\$</u>	3,783,034	\$	3,229,202	\$	3,223,609
Total Revenues	\$	8,338,369	\$	6,391,763	\$	5,751,423

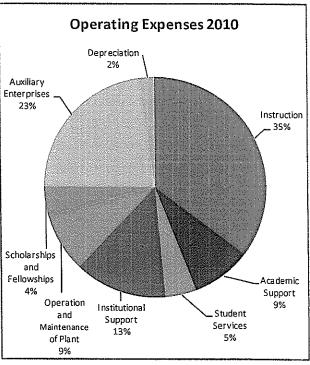




# Operating Expenses For the Years Ended August 31,

	2011	2010	2009
Operating Expenses			
Instruction	\$ 2,562,779	\$ 2,241,683	\$ 1,733,738
Academic Support	569,388	558,300	286,959
Student Services	530,852	284,474	298,386
Institutional Support	1,027,166	855,540	796,697
Operation and Maintenance of Plant	575,727	552,649	565,994
Scholarships and Fellowships	690,658	272,496	657,223
Auxiliary Enterprises	1,519,891	1,447,579	1,109,660
Depreciation	235,466	134,082	214,890
Total	\$ 7,711,927	\$6,346,803	\$5,663,547
Total Expenses (Including Interest Expense			
and Loss on Disposal of Capital Assets)	\$ 7,758,862	\$6,383,120	\$5,665,480





## CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital assets. The College's investment in total capital assets as of August 31, 2011 and 2010 amounts to \$2,095,874 and \$2,264,326, respectively, (net of accumulated depreciation). Investments in capital assets include land, construction in progress, buildings and improvements, land improvements, leasehold improvements, library books, and vehicles and equipment.

Major capital asset events during the current fiscal year include the following:

- Purchase of a Hydraulic Simulator; and
- Improvements to a resident hall's roof.

Major capital asset events during the prior fiscal year include the following:

- Leasehold improvements to the Brown County facility;
- Purchase of a 2009 Ford truck; and
- Purchase of the Campus Connect software.

# Capital Assets, Net August 31,

	2011	2010	Restated 2009
Capital Assets	-		
Land	\$ 60,366	\$ 60,366	\$ 60,366
Construction in Progress	50,413	_	· <u>-</u>
Building and Improvements	3,269,918	3,269,918	3,250,872
Land Improvements	298,608	298,608	290,427
Leasehold Improvements	702,840	702,840	· -
Library Books	150,185	150,185	150,185
Vehicles and Equipment	881,384	864,783	824,545
Total	5,413,714	5,346,700	4,576,395
Less Accumulated Depreciation	(3,317,840)	(3,082,374)	(2,960,687)
Net Capital Assets	\$2,095,874	\$2,264,326	\$1,615,708

Additional information on the College's capital assets can be found in Note 6 on page 24 of this report.

**Long-term debt.** At August 31, 2011 and 2010, the College had total debt outstanding of \$842,799 and \$979,944, respectively. Of this amount, \$735,203 and \$862,743, represents maintenance tax notes and \$107,596 and \$117,201 in notes payable at August 31, 2011 and 2010, respectively. The College's total debt decreased by a net amount of \$137,145 during the current fiscal year due to regular scheduled payments and increased by \$809,878 in the prior fiscal year due to the issuance of \$925,000 in maintenance tax notes net of regular scheduled payments of \$115,122.

Additional information on the College's long-term debt can be found in Notes 7 and 8 on pages 25 through 26 of this report.

## **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES**

The Board of Regents adopted the College's 2011 – 2012 budget and tax rate on September 1, 2011. The annual budget is developed to provide efficient, effective and economic uses of the College's resources, as well as, a means to accomplish the highest priority objectives. Through the budget, the Board of Regents sets the direction of the College, allocates its resources and establishes its priorities.

In considering the College budget for fiscal year 2012, the Board of Regents and management considered the following factors:

- The most predominant driver in budget decisions was the overall state of the economy and the decrease in State appropriations and benefits over the next few years.
- The College's new nursing and cosmetology programs are expected to grow in fiscal year 2012.

#### REQUEST FOR INFORMATION

This financial report is designed to provide a general overview of the Ranger College District's finances and to show the College's accountability for the money it receives. If you have questions about this report or need any additional financial information, contact the Dean of Finance at 1100 College Circle, Ranger, Texas 76470.

# Statements of Net Assets August 31, 2011 and August 31, 2010

	2011		Restated 2010	
ASSETS				
Current Assets				
Cash and Cash Equivalents	\$	1,545,317	\$	1,010,917
Short-Term Investments		266,835		266,835
Accounts Receivable (net)		1,102,683		763,325
Inventories		-		197,637
Prepaid Expenses		145,839		130,263
Deferred Charges		863,826		541,589
Deposits		750		25,750
Total Current Assets		3,925,250		2,936,316
Non-Current Assets				
Restricted Cash and Cash Equivalents		288,506		246,707
Restricted Short-Term Investments		54,769		54,769
Other Long-Term Investments		215,811		162,302
Issuance Costs		18,269		22,115
Capital Assets, net of Accumulated		-		
Depreciation (See Note 6)	-	2,095,874		2,264,326
Total Non-Current Assets		2,673,229		2,750,219
Total Assets	\$	6,598,479	\$	5,686,535

Statements of Net Assets August 31, 2011 and August 31, 2010

	2011		Restated 2010	
LIABILITIES				
Current Liabilities				
Accounts Payable	\$	316,930	\$	299,016
Accrued Compensable Absences - Current Portion		64,359		7,562
Deferred Revenues		1,583,714		1,157,573
Notes Payable - Current Portion		204,302		193,217
Total Current Liabilities		2,169,305		1,657,368
Non-Current Liabilities				
Accrued Compensable Absences		10,472		38,913
Notes Payable		638,497		786,727
Notes i dyabie		030,437		100,121
Total Non-Current Liabilities		648,969		825,640
Total Liabilities		2,818,274		2,483,008
NET ASSETS		1071011		4 000 455
Invested in Capital Assets, Net of Related Debt		1,271,344		1,306,497
Restricted for:				
Expendable		050.007		004.740
Student Aid Other		359,967		264,749
Unrestricted		199,119		199,104
Onlestricted		1,949,775		1,433,177
Total Net Assets (Schedule D)	\$	3,780,205	\$	3,203,527

Statements of Revenues, Expenses, and Changes in Net Assets For the Years Ended August 31, 2011 and August 31, 2010

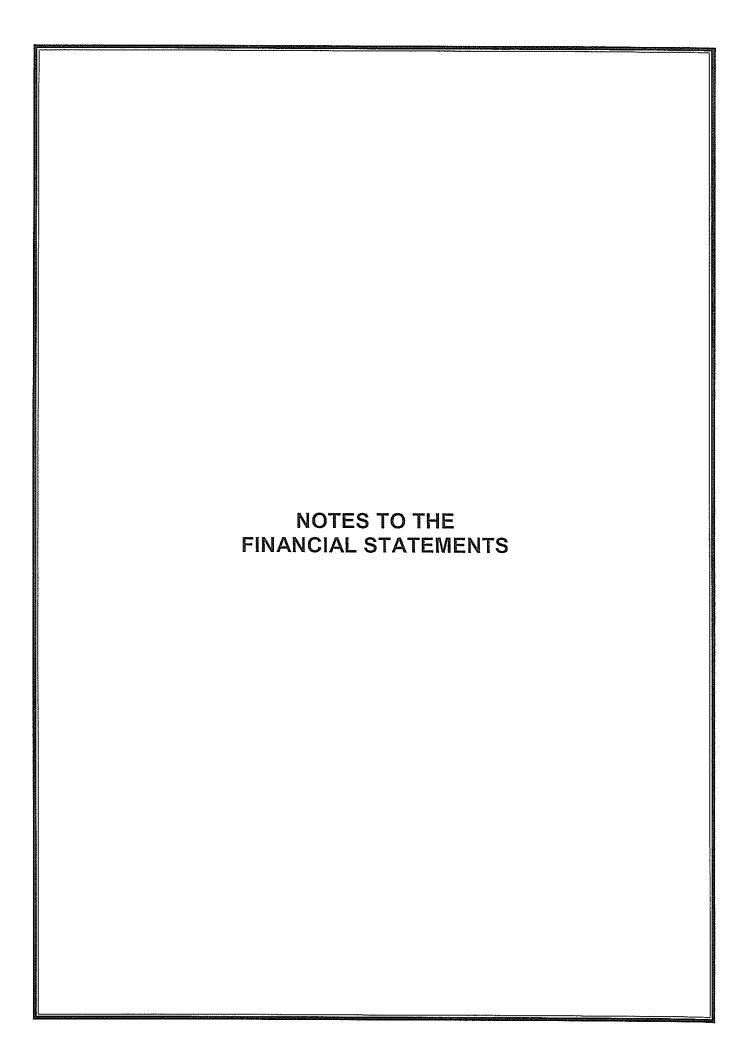
		2011		2010
REVENUES				
Operating Revenues				
Tuition and Fees (Net of Discounts of \$1,569,850	¢	4 470 000	æ	4 000 700
and \$820,191, respectively) Federal Grants and Contracts	\$	1,478,986	\$	1,200,799
State Grants and Contracts		300,092		74,418
Local Grants and Contracts		72,486		58,300
Sales and Services of Educational Activities		190,100		234,907
Auxiliary Enterprises (Net of Discounts of \$782,759		102,837		69,393
and \$814,550, respectively)		646 020		207 520
Other Operating Revenues		616,932		397,536
Other Operating Nevertides		168,449		72,037
Total Operating Revenues (Schedule A)		2,929,882		2,107,390
EXPENSES				
Operating Expenses				
Instruction		2,564,998		2,264,255
Academic Support		569,998		561,403
Student Services		530,852		284,474
Institutional Support		1,027,166		855,540
Operation and Maintenance of Plant		575,727		552,649
Scholarships and Fellowships		690,658		272,496
Auxiliary Enterprises		1,519,891		1,447,579
Depreciation		235,466		134,082
Total Operating Expenses (Schedule B)		7,714,756		6,372,478
Operating Loss		(4,784,874)		(4,265,088)
NON ODEDATING DEVENUES (EVDENCES)				
NON-OPERATING REVENUES (EXPENSES)		0.400.400		0 477 405
State Appropriations Maintenance Ad Valorem Taxes		2,438,122		2,477,105
Federal Revenue, Non-Operating		237,348		225,184
Gifts		2,528,332		1,399,259
Investment Income		204,685		30,304
Interest on Capital Related Debt		•		152,521
Loss on Disposal of Capital Assets		(46,935)		(31,897)
2033 Off Disposar of Oapital Assets				(4,420)
Net Non-Operating Revenues (Expenses) (Schedule C)		5,361,552		4,248,056
Change in Net Assets		576,678		(17,032)
NET ACCETO				
NET ASSETS		0.000.507		0.000.000
Net Assets - Beginning of Year		3,203,527		3,223,609
Prior Period Adjustment		_		(3,050)
Net Assets - Beginning of Year, Restated		3,203,527		3,220,559
Net Assets - End of Year	\$	3,780,205	\$	3,203,527

# Statements of Cash Flows For the Years Ended August 31, 2011 and August 31, 2010

EXHIDIT 3		
	2011	Restated 2010
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from Students and Other Customers	\$ 2,078,442	\$ 1,554,459
Receipts from Grants and Contracts	594,657	339,739
Payments to or on Behalf of Employees	(3,322,129)	(2,834,828)
Payments to Suppliers for Goods or Services	(2,813,860)	(2,642,652)
Payments of Scholarships	(598,766)	(360,257)
Other receipts (payments)	168,449	72,037
	100,440	12,001
Net Cash Used by Operating Activities	(3,893,207)	(3,871,502)
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES		
Receipts from State Appropriations	1,946,918	1,961,199
Receipts from Ad Valorem Taxes	184,529	227,394
Receipts from Non-Operating Federal Revenue	2,434,031	1,436,155
Receipts from Gifts and Grants (Other Than Capital)	<u> </u>	30,304
Net Cash Provided by Non-Capital Financing Activities	4,565,478	3,655,052
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Purchases of Capital Assets	(67,014)	(787,120)
Proceeds from Maintenance Tax Notes	28,636	925,000
Payments for Debt Issuance Costs	20,000	(25,000)
Payments on Capital Debt - Principal	(165,781)	(115,122)
Payments on Capital Debt - Interest	(43,089)	
r aymonts on Oapital Debt - micrest	(43,009)	(29,012)
Net Cash Used by Capital and Related Financing Activities	(247,248)	(31,254)
CASH FLOWS FROM INVESTING ACTIVITIES		
Receipts from Investment Earnings	151,176	146,667
Purcahse of Certificates of Deposit	· •	(321,604)
Net Cash Provided (Used) by Investing Activities	151,176	(174,937)
Increase (Decrease) in Cash and Cash Equivalents	576,199	(422,641)
Cash and Cash Equivalents - September 1	1,257,624	1,680,265
Cash and Cash Equivalents - August 31	\$ 1,833,823	\$ 1,257,624
Reconciliation to Exhibit 1:		
Cash and Cash Equivalents	\$ 1,545,317	\$ 1,010,917
Restricted Cash and Cash Equivalents	288,506	246,707
Total Cash and Cash Equivalents	\$ 1,833,823	\$ 1,257,624
Non-Cash Investing Activities:		
Ton Saon involing Notivities.		
Net Increase in Fair Value of Investments	\$ 53,509	\$ 5,854

# Statements of Cash Flows For the Years Ended August 31, 2011 and August 31, 2010

	 2011		Restated 2010
Reconciliation of Operating Loss to Net Cash Used By			
Operating Activities:			
Operating Loss	\$ (4,784,874)	\$	(4,265,088)
Adjustments to Reconcile Operating Loss to Net Cash Used by Operating	, , ,	·	( ,,===,===,
Activities:			
Depreciation Expense	235,466		134.082
Payments Made Directly by State for Benefits	491,204		515,906
Changes in Assets and Liabilities:	·		,
Receivables, Net	(192,238)		(384,088)
Inventories	197,637		(32,117)
Deffered Charges	(322, 237)		(541,589)
Other Assets	9,424		(88,236)
Accounts Payable	17,914		2,364
Deferred Revenue	426,141		784,522
Compensated Absences	 28,356		2,742
Net Cash Used By Operating Activities	\$ (3,893,207)	\$	(3,871,502)
	 	_	



Notes to the Financial Statements August 31, 2011 and August 31, 2010

#### 1. REPORTING ENTITY

Ranger College District (the College) was established in 1926, in accordance with the laws of the State of Texas, to serve the educational needs of Ranger and the surrounding communities. The College is considered to be a special purpose, primary government according to the definition in the Governmental Accounting Standards Board (GASB) Statement No. 14 *The Financial Reporting Entity*. While the College receives funding from local, state, and federal sources and must comply with the spending, reporting, and record keeping requirements of these entities, it is not a component unit of any other governmental entity.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Report Guidelines

The significant accounting policies followed by the College in preparing these financial statements are in accordance with the Texas Higher Education Coordinating Board's *Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges*. The College applies all applicable GASB pronouncements and all Financial Accounting Standards Board (FASB) statements and interpretations issued on or before November 30, 1989, unless they conflict or contradict GASB pronouncements. The College has elected not to apply FASB guidance issued subsequent to November 30, 1989, unless specifically adopted by the GASB. The College is reported as a special-purpose government engaged in business-type activities (BTA).

#### **Tuition Discounting**

#### Texas Public Education Grants

Certain tuition amounts are required to be set aside for use as scholarships by qualifying students. This set aside, called the Texas Public Education Grant (TPEG), is shown with tuition and fee revenue amounts as a separate set aside amount (Texas Education Code §56.033). When the award is used by the student for tuition and fees, the amount is recorded as tuition discount. If the amount is dispersed directly to the student, the amount is recorded as a scholarship expense.

#### Title IV, Higher Education Act Program Funds

Certain Title IV HEA Program funds are received by the College to pass through to the student. These funds are initially received by the College and recorded as revenue. When the award is used by the student for tuition and fees, the amount is recorded as tuition discount. If the amount is dispersed directly to the student, the amount is recorded as a scholarship expense.

#### Other Tuition Discounts

The College awards tuition and fee scholarships from institutional funds to students who qualify. When these amounts are used for tuition and fees, the amounts are recorded as tuition discount. If the amount is dispersed directly to the student, the amount is recorded as a scholarship expense.

#### Basis of Accounting

The financial statements of the College have been prepared on the accrual basis whereby all revenues are recorded when earned and all expenses are recorded when they have been reduced to a legal or contractual obligation to pay.

#### **Budgetary Data**

Each community college in Texas is required by law to prepare an annual operating budget of anticipated revenues and expenditures for the fiscal year beginning September 1. The College's Board of Regents adopts the budget, which is prepared on the accrual basis of accounting. A copy of the approved budget and subsequent amendments must be filed with the Texas Higher Education Coordinating Board, Legislative Budget Board, Legislative Reference Library, and Governor's Office of Budget and Planning by December 1.

Notes to the Financial Statements August 31, 2011 and August 31, 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Cash and Cash Equivalents

For the purpose of cash flows, the College's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

#### Non-Current Cash and Investments

Non-current cash and investments are set aside and classified as restricted assets on the balance sheet because they are maintained in separate bank accounts and their use is limited to obligations, such as, scholarships, grant requirements, and maintenance tax notes.

#### Investments

In accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and External Investment Pools, investments are reported at fair value. Fair values are based on published market rates. Short-term investments have an original maturity greater than three months but less than one year at time of purchase. Long-term investments have an original maturity of greater than one year at the time of purchase.

#### Inventories

Inventories consist of consumable office supplies and bookstore stock. Inventories are valued at cost under the "first-in, first-out" method and are charged to expense as consumed.

#### Capital Assets

Capital assets are recorded at cost at the date of acquisition, or fair value at the date of donation. The College has no formal capitalization policy, however capital assets are defined and include all items with a unit cost of \$5,000 or more and an estimated useful life in excess of one year. Renovations to buildings, infrastructure, and land improvements that significantly increase the value or extend the useful life of the structure are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are charged to operating expense in the year in which the expense is incurred.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 50 years for buildings, 20 years for facilities and other improvements, 15 years for library books, 10 years for furniture, machinery, vehicles and other equipment, and 5 years for telecommunications and peripheral equipment.

#### Deferred Revenues

Revenues, primarily consisting of tuition, fees, meal charges, and resident hall charges related to academic terms in the next fiscal year are recorded on the balance sheet as deferred revenue in the current fiscal year. Tuition and fees of \$1,583,714 and \$1,157,573 have been reported as deferred revenue at August 31, 2011 and August 31, 2010, respectively.

#### Income Taxes

The College is exempt from income taxes under Internal Revenue Code Section 115, Income of States, Municipalities, Etc., although unrelated business income may be subject to income taxes under Internal Revenue Code Section 511 (a)(2)(B), Imposition of Tax on Unrelated Business Income of Charitable, Etc. Organizations. The College had no unrelated business income tax liability for the years ended August 31, 2011 and 2010.

Notes to the Financial Statements August 31, 2011 and August 31, 2010

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### Operating and Non-Operating Revenues and Expenses

The College distinguishes operating revenues and expenses from non-operating items. The College reports as a BTA and as a single, proprietary fund. Operating revenues and expenses generally result from providing services in connection with the College's principal ongoing operations. The principal operating revenues are tuition and related fees. The major non-operating revenues are state appropriations and property tax collections. Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets.

#### Characterization of Title IV Grant Revenue

In response to guidance provided by the Government Accounting Standards Board (GASB) as question/Answer 7.72.10 in the Implementation Guide, revenue received for federal Title IV grant programs (i.e. Pell grants) is now characterized as non operating revenue as opposed to operating revenue.

#### Application of Restricted and Unrestricted Resources

The College's policy is to first apply an expense against restricted resources then towards unrestricted resources, when both restricted and unrestricted resources are available to pay an expense.

#### Prior Year Restatement

Certain errors of previously reported August 31, 2010 balances were discovered during the current year. The effect of the restatements had no effect on the change in net assets of the 2010 fiscal year. A reconciliation of the adjustments made to the August 31, 2010 balances is as follows:

Adjustment to August 31, 2010 balances previously reported:

Adjustment to deferred charges (asset)	\$541,589
Adjustment to deferred revenues (liability)	_(541,589)
Total adjustments to August 31, 2010 balances	\$ -

### 3. AUTHORIZED INVESTMENTS

The College is authorized to invest in obligations and instruments as defined in the Public Funds Investment Act (Sec. 2256.001 Texas Government Code). Such investments include (1) obligations of the United States or its agencies, (2) direct obligations of the State of Texas or its agencies, (3) obligations of political subdivisions rated not less than A by a national investment rating firm, (4) certificates of deposit, and (5) other instruments and obligations authorized by statute.

Notes to the Financial Statements August 31, 2011 and August 31, 2010

#### 4. DEPOSITS AND INVESTMENTS

The College's deposits and investments are invested pursuant to the Investment Policy.

The College is authorized to invest in the following investment instruments provided that they meet the guidelines of the investment policy:

- 1. US. Government obligations, State of Texas direct obligations, and obligations of states, agencies, countries and cities;
- 2. Collateralized Mortgage Obligations;
- 3. Bankers acceptance, Commercial Paper, and Repurchase Agreements;
- 4. Certificates of Deposits;
- 5. Share Certificates:
- SEC regulated no-load money market mutual funds and SEC registered no-load mutual funds;
   and
- 7. Investment Pools.

No other investments shall be made without approval of a majority of the Board of Regents. Ranger College will invest only in Certificates of Deposit, however the College may hold investments that were authorized investments at the time of purchase or receipt.

#### **Cash and Deposits**

Cash and Cash Equivalents reported on Exhibit 1, Statements of Net Assets, consist of the items reported below:

Cash and Cash Equivalents	August 31, 2011	August 31, 2010		
Bank Deposits  Deposits with Financial Institutions	\$ 1,832,323	\$ 1,244,488		
Total Bank Deposits	1,832,323	1,244,488		
Petty Cash	1,500	13,136		
Total Cash and Cash Equivalents	\$ 1,833,823	\$ 1,257,624		

Notes to the Financial Statements August 31, 2011 and August 31, 2010

### 4. DEPOSITS AND INVESTMENTS (Continued)

#### Investments

Investments reported on Exhibit 1, Statements of Net Assets, consist of the items reported below:

	Credit Rating	 ket Value st 31, 2011	Market Value August 31, 2010		
Types of Investments				-	
Short-Term Investments					
Certificates of Deposit - Current	n/a	\$ 266,835	\$	266,835	
Certificates of Deposit - Restricted	n/a	 54,769		54,769	
Total Short-Term Investments		321,604		321,604	
Other Long-Term Investments US Common Stock:					
Chevron - 2,142 shares	AA	211,715		158,680	
BP PLC - 104 shares	AA	 4,096		3,622	
Total Other Long-Term Investments		 215,811	***************************************	162,302	
Total Investments		\$ 537,415	\$	483,906	

<u>Interest Rate Risk</u> – In accordance with the College's investment policy, the College does not purchase any investments with maturities greater than one year. As of August 31, 2011 and August 31, 2010, the College was not exposed to interest rate risk.

<u>Credit Risk</u> – The College has no formal policy addressing credit risk. However, the safety of principal is the primary objective of the College's investment policy. The ratings of securities by nationally recognized rating agencies are designed to give an indication of credit risk. As of August 31, 2011 and August 31, 2010, the College's investments in common stock were rated AA by Standard & Poor's.

<u>Concentration of Credit Risk</u> - The College does not place a limit on the amount that may be invested in any one issue. As of August 31, 2011 and August 31, 2010, 60% and 66%, respectively, of the College's investments were included in certificates of deposit.

<u>Custodial Credit Risk</u> – Deposits are exposed to custodial credit risk if they are not covered by depository insurance and the deposits are uncollateralized with securities held by the pledging financial institution, or collaterized with securities held by the pledging financial institution's trust department or agent but not in the College's name. At August 31, 2011 and August 31, 2010, the College's cash and cash equivalents and short-term investments were not exposed to custodial credit risk.

Investment securities are exposed to custodial credit risk if the securities are uninsured, are not registered in the name of the College, and are held by either the counterparty's trust department or agent but not in the College's name. At August 31, 2011 and August 31, 2010, the College's investment securities were not exposed to custodial credit risk.

Notes to the Financial Statements August 31, 2011 and August 31, 2010

## 4. DEPOSITS AND INVESTMENTS (Continued)

# Reconciliation of Deposits and Investments Between Note 4 and Exhibit 1 for Primary Government:

	August 31, 2011		August 31, 2010		
Per Note 4:					
Cash and Cash Equivalents	\$	1,833,823	\$	1,257,624	
Investments		537,415		483,906	
Total Deposits and Investments	\$	2,371,238	\$	1,741,530	
Per Exhibit 1:					
Cash and Cash Equivalents	\$	1,545,317	\$	1,010,917	
Restricted Cash and Cash Equivalents		288,506		246,707	
Short-Term Investments		266,835		266,835	
Restricted Short-Term Investments		54,769		54,769	
Other Long-Term Investments		215,811		162,302	
Total Deposits and Investments	\$	2,371,238	\$	1,741,530	

## 5. DISAGGREGATION OF RECEIVABLES AND PAYABLES BALANCES

#### Receivables

Receivables at August 31, 2011 and 2010 were as follows:

	Aug	ust 31, 2011	August 31, 2010	
Student Receivables (Net of Allowances of \$121,657 and \$111,020 for 2011 and 2010,	Φ.	005.050		044.400
respectively) Taxes Receivable (Net of Allowances of \$21,053 and \$21,490 for 2011 and 2010,	\$	835,856	\$	614,122
respectively) Federal, State, and Local Grants		80,538		27,719
Receivable		173,578		111,256
Other Accounts Receivable	1	12,711	***	10,228
Total Accounts Receivable	\$	1,102,683	\$	763,325

### **Payables**

Payables at August 31, 2011 and 2010 were as follows:

	Augu	ıst 31, 2011	August 31, 2010		
Vendor Payable	\$	180,391	\$	290,890	
Student Payable		91,892			
Salary and Benefit Payable		44,647		8,126	
Total Accounts Payable	\$	316,930	\$	299,016	

Notes to the Financial Statements August 31, 2011 and August 31, 2010

## 6. CAPITAL ASSETS

Capital assets activity for the years ended August 31, 2011 and 2010 was as follows:

apital assets activity for the years	-	t 31, 2011 and 2	:010 was as toll	
	Balance			Balance
	9/1/2010	Increases	Decreases	8/31/2011
Not Depreciated:				
Land	\$ 60,366	\$ -	\$ -	\$ 60,366
Construction in Progress	-	50,413		50,413
Subtotal	60,366	50,413	-	110,779
Other Capital Assets:				
Buildings and Improvements	3,269,918	-	-	3,269,918
Land improvements	298,608	-	-	298,608
Leasehold Improvements	702,840	-	-	702,840
Library Books	150,185	-	_	150,185
Vehicles and Equipment	864,783	16,601	-	881,384
Subtotal	5,286,334	16,601	-	5,302,935
Accumulated Depreciation:			T-171-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	
Buildings and Improvements	2,089,310	61,881	-	2,151,191
Land Improvements	216,321	6,089	-	222,410
Leasehold Improvements	19,312	117,393	<b>-</b>	136,705
Library Books	59,053	10,012	_	69,065
Vehicles and Equipment	698,378	40,091	-	738,469
Subtotal	3,082,374	235,466	-	3,317,840
Net Other Capital Assets	2,203,960	(218,865)		1,985,095
Net Capital Assets	\$2,264,326	\$ (168,452)	\$ -	\$ 2,095,874
	Restated Balance		Decreases /	Balance
	9/1/2009	Increases	Adjustments	8/31/2010
Not Depreciated:				
Land	\$ 60,366	\$ -	\$ -	\$ 60,366
Subtotal	60,366	-		60,366
Other Capital Assets:				
Buildings and Improvements	3,250,872	19,046	-	3,269,918
Land Improvements	290,427	8,181	-	298,608
Leasehold Improvements	-	702,840	-	702,840
Library Books	150,185	_	-	150,185
Vehicles and Equipment	824,545	59,553	19,315	864,783
Subtotal	4,516,029	789,620	<u>19,315</u>	5,286,334
Accumulated Depreciation:	0.007.007			
Buildings and Improvements	2,027,625	61,685	-	2,089,310
Land Improvements	210,267	6,054	-	216,321
Leasehold Improvements	-	19,312	-	19,312
Library Books	49,040	10,013	-	59,053
Vehicles and Equipment	673,755	37,018	12,395	698,378
Subtotal	2,960,687	134,082	12,395	3,082,374
Net Other Capital Assets Net Capital Assets	1,555,342	655,538	6,920	2,203,960
	\$ 1,615,708	\$ 655,538	\$ 6,920	\$ 2,264,326

Notes to the Financial Statements August 31, 2011 and August 31, 2010

#### 7. LONG-TERM LIABILITIES

Long-term liability activity for the years ended August 31, 2011 and 2010 was as follows:

		Balance ptember 1,						Balance ugust 31,	Current
		2010	_A	dditions	Re	ductions		2011	Portion
Maintenance Tax Note Payable	\$	862,743	\$	-	\$	127,540	\$	735,203	\$134,118
Notes Payable		117,201		28,636		38,241		107,596	70,184
Compensated Absences		46,475		46,740		18,384		74,831	64,359
Total Long-Term Liabilities	\$	1,026,419	\$	75,376	_\$	184,165	\$	917,630	\$268,661
	F	Restated							
		Balance	R	Restated			ŀ	Balance	
	Se	ptember 1,	Αc	ditions /			Αı	ugust 31,	Current
		2009	Adj	ustments	Re	ductions		2010	Portion
Maintenance Tax Note Payable	\$	-	\$	925,000	\$	62,257	\$	862,743	\$128,280
Notes Payable		170,066		_		52,865		117,201	64,937
Compensated Absences		43,733		3,191		449		46,475	7,562
Total Long-Term Liabilities	\$	213,799	\$	928, 191	\$	115,571	\$	1,026,419	\$200,779

#### 8. DEBT OBLIGATIONS

General information related to notes payable is summarized below:

#### Maintenance Tax Note Payable

- Maintenance Tax Notes, Series 2009
- To renovate and equip the real estate leased in Brown County for administrative offices and classrooms.
- Issued November 17, 2009.
- Original balance of \$925,000 is payable in thirteen semi-annual installments, which includes interest at a rate of 4.5%.
- Final installment is due May 15, 2016.
- Source of revenue for debt service unrestricted revenue.
- Outstanding principal balance of \$735,203 and \$862,743 at August 31, 2011 and August 31, 2010, respectively.

The maintenance tax notes payable is due in semi-annual installments of \$82,838 with an interest rate of 4.5% with the final installment due May 15, 2016.

#### Notes payable

Note Payable - First Financial Bank

- To purchase land and building in Comanche County.
- Issued September 1, 2004.
- Original balance of \$142,000 is payable in 120 monthly installments of \$1,577, which includes interest at a rate of 6%.
- Final installment due September 1, 2014.
- Source of revenue for debt service unrestricted revenue.
- Outstanding balances of \$53,586 and \$67,499 at August 31, 2011 and August 31, 2010, respectively.

Notes to the Financial Statements August 31, 2011 and August 31, 2010

#### 8. DEBT OBLIGATIONS (Continued)

Note Payable - First Financial Bank

- To provide improvements to dormitories.
- Issued August 14, 2006.
- Original balance of \$75,000 is due and renewed annually.
- Renewed July 19, 2011 for \$54,010, adding \$28,636, and due July 18, 2012, with an interest rate of 2.1%.
- Source of revenue for debt service unrestricted revenue.
- Outstanding balances of \$54,010 and \$25,374 at August 31, 2011 and August 31, 2010, respectively.

#### Note Payable - First Financial Bank

- To provide purchase a 32 passenger bus.
- Issued February 1, 2007.
- Original balance of \$91,516 is payable in four annual installments of \$25,798, which includes interest at a rate of 5.683%.
- Final installment due October 15, 2010.
- Source of revenue for debt service unrestricted revenue.
- Outstanding balances of \$0 and \$24,328 at August 31, 2011 and August 31, 2010, respectively.

Debt service requirements at August 31, 2011 were as follows:

		lotes Payabl	е	Maintenance Tax Note Payable				
Year Ended	Notes			Note				
August 31,	Principal	Interest	Total	Principal	Interest	Total		
2012	\$ 70,184	\$ 4,952	\$ 75,136	\$134,118	\$ 31,559	\$165,677		
2013	17,172	1,749	18,921	140,221	25,456	165,677		
2014	18,231	690	18,921	146,602	19,075	165,677		
2015	2,009	8	2,017	153,274	12,403	165,677		
2016			<del></del>	160,988	4,688	165,676		
Total	\$107,596	\$ 7,399	\$114,995	\$735,203	\$ 93,181	\$828,384		

#### 9. EMPLOYEES' RETIREMENT PLAN

The State of Texas has joint contributory retirement plans for almost all its employees. One of the primary plans in which the College participates is administered by the Teacher Retirement System of Texas.

#### **Teacher Retirement System of Texas**

Plan Description. The College contributes to the Teacher Retirement System of Texas (TRS), a cost-sharing, multiple employer defined benefit pension plan. TRS administers retirement and disability annuities, and death and survivor benefits to employees and beneficiaries of employees of the public school systems of Texas. It operates primarily under the provisions of the Texas Constitution, Article XVI, Sec. 67, and Texas Government Code, Title 8, Subtitle C. The Texas state legislature has the authority to establish and amend benefit provisions of the pension plan and may, under certain circumstances, grant special authority to the TRS Board of Trustees. TRS issues a publicly available financial report with required supplementary information which can be obtained from the TRS website, <a href="https://www.trs.state.tx.us">www.trs.state.tx.us</a>, under the TRS Publications heading.

Notes to the Financial Statements August 31, 2011 and August 31, 2010

#### 9. EMPLOYEES' RETIREMENT PLAN (Continued)

Funding Policy. Contribution requirements are not actuarially determined but are legally established and amended by the Texas state legislature. The state funding policy is as follows: (1) The state constitution requires the legislature to establish a member contribution rate of not less than 6.0% of the member's annual compensation and a state contribution rate of not less than 6.0% and not more than 10.0% of the aggregate annual compensation of all members of the system; (2) A state statute prohibits benefit improvements or contribution reductions if, as a result of a particular action, the time required to amortize TRS' unfunded actuarial liabilities would be increased to a period that exceeds 31 years, or, if the amortization period already exceeds 31 years, the period would be increased by such action. State law provides for a member contribution rate of 6.4% for fiscal years 2011, 2010, and 2009, and a state contribution rate of 6.644% for fiscal years 2011 and 2010 and 6.58% for fiscal year 2009. In certain instances the College is required to make all or a portion of the state's 6.644% contribution, limited to 6.4% for the period September through December 2009 and increased to 6.644% for the period January through August 2011. State contributions to TRS made on behalf of the College's employees for the years ended August 31, 2011 and August 31, 2010 were \$72,593 and \$85,320, respectively.

#### **Optional Retirement Plan**

*Plan Description.* The State has also established an optional retirement program for institutions of higher education. Participation in the Optional Retirement Program is in lieu of participation in the Teacher Retirement System. The optional retirement program provides for the purchase of annuity contracts and operates under the provisions of the Texas Constitution, Article XVI, Sec. 67, and Texas Government Code, Title 8, Subtitle C.

Funding Policy. Contribution requirements are not actuarially determined but are established and amended by the Texas legislature. The percentages of participant salaries currently contributed by the state and each participant are 6.4% and 6.65%, respectively. The College contributes an additional 1.31% for employees who were participating in the optional retirement program prior to September 1, 1995. Benefits fully vest after one year plus one day of employment. Because these are individual annuity contracts, the state has no additional or unfunded liability for this program.

The retirement expense to the State for the College was \$56,038 and \$54,709 for the fiscal years ended August 31, 2011 and August 31, 2010, respectively. This amount represents the portion of expended appropriations made by the State Legislature on behalf of the College.

The total payroll for all College employees was \$3,080,574 and \$2,627,335 for the fiscal years 2011 and 2010, respectively. The total payroll of employees covered by the Teacher Retirement System was \$1,409,342 and \$1,299,132, and the total payroll of employees covered by the Optional Retirement Program was \$875,599 and \$854,829 for fiscal years 2011 and 2010, respectively.

#### 10. COMPENSABLE ABSENCES

Full-time employees earn annual leave at a rate of eight hours per month to a maximum of eighty hours each year. The College's policy is that an employee may carry his accrued leave forward from one fiscal year to another fiscal year with a maximum of twenty days (160 hours). Employees who terminate their employment are entitled to payment for all accumulated annual leave up to the maximum allowed. The College recognized the accrued liability for unpaid annual leave in the amount of \$74,831 and \$46,475 as of August 31, 2011 and August 31, 2010, respectively.

Sick leave is earned at the rate of eight hours per month per contract length and can be accumulated up to a maximum of 45 days (360 hours). The College's policy is to recognize the cost of sick leave when paid. The liability is not shown in the financial statements since all accrued sick leave is forfeited by employees upon termination of employment.

Notes to the Financial Statements August 31, 2011 and August 31, 2010

#### 11. OPERATING LEASE COMMITMENTS AND RENTAL AGREEMENT

In fiscal year 2011, the College rented facilities in Stephenville and Brownwood, Texas.

- The term of the Stephenville lease held for cosmetology instruction is \$2,650 monthly rental for four years beginning on May 1, 2010 through April 30, 2014.
- The term of the Stephenville lease held for education instruction is \$1,000 monthly rental for three years beginning November 1, 2009 through October 31, 2012.
- The term of the Brownwood lease held for education instruction is amortized over a seven year period beginning July 1, 2009 through June 30, 2016 at \$2,357 per month.
- The term of the Brownwood lease held for cosmetology instruction is \$1,750 monthly rental for one year beginning January 1, 2011 through December 31, 2011.

The College entered into several 60 month operating leases with Xerox for copiers at various locations. The lease agreements are payable in monthly installments totaling \$1,508, beginning February 2010.

Payments on the above leases of \$104,180 and \$71,025 were included in rent expense for the year ended August 31, 2011 and 2010, respectively.

The net future minimum lease rental payments under operating leases having an initial term in excess of one year as of August 31, 2011 are as follows:

Year Ended	
August 31,	Amount
2012	\$ 90,180
2013	81,180
2014	67,580
2015	37,241
2016	23,571
Total	\$ 299,752

#### 12. RISK MANAGEMENT

The College has the responsibility for making and carrying out decisions that will minimize the adverse effects of accidental losses that involve the College's assets. Accordingly, commercial insurance coverages are obtained to include general liability, property and casualty, employee and automobile liability, fidelity, public official's liability and certain other risks. The amounts of settlements during each of the past three fiscal years have not exceeded insurance coverage.

Notes to the Financial Statements August 31, 2011 and August 31, 2010

#### 13. POST RETIREMENT, HEALTH CARE, AND LIFE INSURANCE BENEFITS

In addition to providing pension benefits, the State provides certain health care and life insurance benefits for retired employees. Almost all of the employees may become eligible for those benefits if they reach normal retirement age while working for the State. Those and similar benefits for active employees are provided through an insurance company whose premiums are based on benefits paid during the previous year. The State recognizes the cost of providing these benefits by expending the annual insurance premiums. The State's contribution per full-time employee was \$325 per month for the year ended August 31, 2011, and totaled \$362,573 for the year. The cost of providing those benefits for 36 retirees was \$182,214 and for 58 active employees amounted to \$180,359. The State's contribution per full-time employee was \$385 per month for the year ended August 31, 2010, and totaled \$375,877 for the year. The cost of providing those benefits for 37 retirees was \$173,931 and for 47 active employees amounted to \$201,946.

### 14. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS

Plan Description. The College contributes to the State Retiree Health Plan (SRHP), a cost-sharing, multiple-employer, defined benefit postemployment healthcare plan administered by the Employees Retirement System of Texas (ERS). SRHP provides medical benefits to retired employees of participating universities, community colleges and state agencies in accordance with Chapter 1551, Texas Insurance Code. Benefit and contribution provisions of the SRHP are authorized by State law and may be amended by the Texas Legislature.

ERS issues a publicly available financial report that includes financial statements and required supplementary information for SRHP. That report may be obtained from ERS via their website at <a href="http://www.ers.state.tx.us/">http://www.ers.state.tx.us/</a>.

Funding Policy. Section 1551.055 of Chapter 1551, Texas Insurance Code provides that contribution requirements of the plan members and the participating employers are established and may be amended by the ERS board of trustees. Plan members or beneficiaries receiving benefits pay any premium over and above the employer contribution.

The employer's share of the cost of retiree healthcare coverage for the current year is known as the implicit rate subsidy. It is the difference between the claims costs for the retirees and the amounts contributed by the retirees. The ERS board of trustees sets the employer contribution rate based on the implicit rate subsidy which is actuarially determined in accordance with the parameters of GASB Statement No. 45.

The employer contribution rate represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years.

The State's contributions to SRHP on the College's behalf for the years ended August 31, 2011, 2010, and 2009 were \$362,573, \$375,877, and \$432,078, respectively, which equaled the required contributions each year. The College does not provide any other postemployment benefits other than those discussed in Notes 13 and 14.

Notes to the Financial Statements August 31, 2011 and August 31, 2010

### 15. AD VALOREM TAX

The College's ad valorem property taxes are levied each October 1 on the assessed value listed as of the prior January 1 for all real and business personal property located in the College.

	At August 31, 2011			At August 31, 2010			
Assessed Valuation of the College Less: Exemptions Less: Abatements	\$	91,708	,600 - -	\$	92,	266,590 - -	
Net Assessed Valuation of the College	\$	\$ 91,708,600		\$	92,266,590		
At August 31, 2011		urrent erations		ebt vice		Total	
Tax Rate per \$100 valuation of authorized	\$ (	0.50000	\$	_	\$	0.50000	
Tax Rate per \$100 valuation of assessed	\$ (	0.24880	\$	-	\$	0.24880	
At August 31, 2010							
Tax Rate per \$100 valuation of authorized	\$ (	0.50000	\$	-	\$	0.50000	
Tax Rate per \$100 valuation of assessed	\$ (	0.23500	\$	-	\$	0.23500	

Taxes levied for the years ended August 31, 2011 and 2010 were \$228,171 and \$216,828, respectively. Taxes are due on receipt of the tax bill and are delinquent if not paid before February 1 of the year following the year in which imposed.

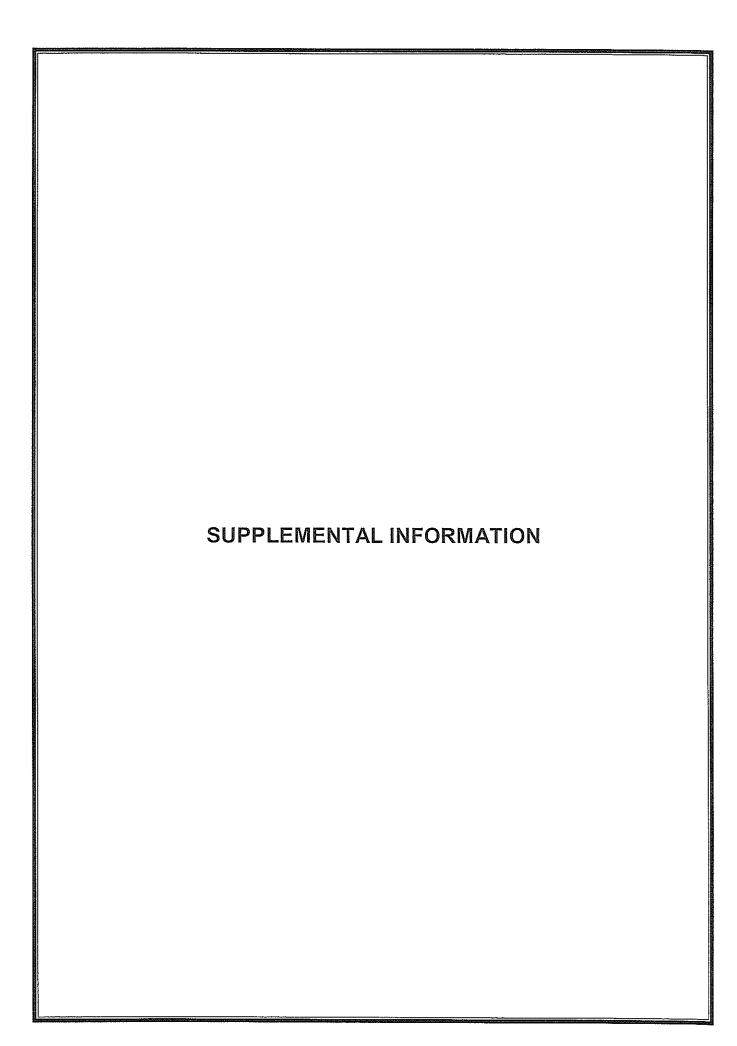
August	31, 2011		
	Current	Debt	
	Operations	Service	Total
Current Taxes Collected	\$ 224,905	\$ -	\$ 224,905
Delinquent Taxes Collected	7,035	-	7,035
Penalties and Interest Collected	5,408		5,408
Total Collections	\$ 237,348	\$ -	\$ 237,348
August 31, 2010			
	Current	Debt	
	Operations	Service	Total
Current Taxes Collected	\$ 208,564	\$ -	\$ 208,564
Delinquent Taxes Collected	12,056	_	12,056
Penalties and Interest Collected	4,564	-	4,564
Total Collections	\$ 225,184	\$ -	\$ 225,184

Tax collections for the years ended August 31, 2011 and 2010 were each 102% of the current tax levy. Allowances for uncollectible taxes are based upon historical experience in collecting property taxes. The use of tax proceeds is restricted for the use of current operations / maintenance.

Notes to the Financial Statements August 31, 2011 and August 31, 2010

#### 16. CONTRACT AND GRANT AWARDS

Contract and grant awards are accounted for in accordance with the requirements of the AICPA Industry Audit Guide, *Audits of Colleges and Universities*. Revenues are recognized on Exhibit 2 and Schedule A. For federal and non-federal contract and grant awards, funds expended, but not collected, are both included in Accounts Receivable (net) on Exhibit 1. Contract and grant awards that are not yet funded and for which the College has not yet performed services are not included in the financial statements. Contract and grant awards funds already committed, e.g., multi-year awards, or funds awarded during fiscal years 2011 and 2010 for which monies have not been received nor funds expended totaled \$390,561 and \$1,001, respectively, of which all were from Federal Contract and Grant Awards.



#### Schedule A

Schedule of Operating Revenues For the Year Ended August 31, 2011

(With Memorandum Totals for the Year Ended August 31, 2010)

Total Educational Auxiliary Totals Unrestricted Restricted Activities Enterprises August 31, 2011 August 31, 2010 Tuition State Funded Credit Courses In-District Resident Tuition \$ 5,748 \$ s 5.748 5 \$ 5.748 \$ 8,189 Out-of-District Resident Tuition 2,002,888 2,002,888 2,002,888 1,307,309 Non-Resident Tuition 83,727 83,727 83,727 18,723 TPEG - credit (set aside)\* 117,151 117,151 117,151 74,245 State Funded Continuing Education 80,971 80,971 80,971 173,036 Non-State Funded Continuing Education Non-course remedial instruction **Total Tuition** 2,290,485 2,290,485 2,290,485 1,581,502 Fees General Fee 348,184 348,184 348,184 175,930 Laboratory Fee 14,369 14,369 14,369 10,396 Registration fees 212,678 212.678 212,678 145,307 Educational Sercie fees 108.544 108,544 108,544 66,222 Other fees 74,576 74,576 74,576 41,633 **Total Fees** 758,351 758,351 758,351 439,488 Scholarship Allowances and Discounts Scholarship Allowances (153,144)(153,144)(153,144)(103.580) Title IV Federal Program (1,398,795) (1,398,795)(1,398,795)(696,001)TPEG Awards (17,692)(17,692)(17,692)(17,911) Other State Grants (219) (219)(219)(2,699)Total Scholarship Allowances (1,569,850) (1,569,850) (1,569,850) (820,191) Total Net Tuition and Fees 1,478,986 1,478,986 1,478,986 1,200,799 Additional Operating Revenues Federal Grants and Contracts 300.092 300,092 300,092 74,418 State Grants and Contracts 72,486 72,486 72,486 58,300 Local Grants and Contracts 190,100 190,100 190,100 234,907 Sales and Services of Educational Activities 102,837 102,837 102,837 69.393 Other Operating Revenues 168,449 168,449 168,449 72,037 Total Additional Operating Revenues 461,386 372,578 833,964 833.964 509,055 Auxiliary Enterprises Residential life 287.326 287,326 305,021 Less Discounts (237,837)(237,837)(254,820)Bookstore 402,503 402,503 372,327 Less Discounts (173,663) (173,663) (182,456) Food Services 709,862 709,862 534,738 Less Discounts (371, 259)(371, 259)(377,274)Total Net Auxiliary Enterprises 616,932 616,932 397,536 Total Operating Revenues \$ 1,940,372 372,578 \$ 2,312,950 616,932 2,929,882 2,107,390 (Exhibit 2)

In accordance with Education Code 56.033, \$117,151 and \$74,245 for years August 31, 2011 and 2010, respectively, of tuition was set aside for Texas Public Education Grants (TPEG).

# Schedule B

Schedule of Operating Expenses by Object
For the Year Ended August 31, 2011
(With Memorandum Totals for the Year Ended August 31, 2010)

		Operating	Expenses			
		Beni	efits			
	Salaries	State	Local	Other	Tot	als
	and Wages	Benefits	Benefits	Expenses	August 31, 2011	August 31, 2010
Unrestricted Educational Activities		_			_	
Instruction	\$ 1,708,509	\$ -	\$ 192,346	322,677	\$ 2,223,532	\$ 1,865,451
Academic Support	380,307	-	42,815	70,714	493,836	479,719
Student Services	225,155	-	25,348	38,628	289,131	242,959
Institutional Support	373,995	-	42,104	542,722	958,821	778,435
Operation and Maintenance of Plant	125,104	-	479_	444,932	570,515	551,779
Total Unrestricted Educational Activities	2,813,070	-	303,092	1,419,673	4,535,835	3,918,343
Restricted Educational Activities						
Instruction	15,328	312,216	-	11,703	339,247	380.097
Academic Support	6,054	69,498		-	75,552	77,062
Student Services	109,972	41,145	22,620	67,984	241,721	40,701
Institutional Support	-	68,345	-		68,345	75,574
Operation and Maintenance of Plant	5,212	-	-	-	5,212	870
Scholarships and Fellowships		-		690,658	690,658	272,496
Total Restricted Educational Activities	136,566	491,204	22,620	770,345	1,420,735	846,800
Total Educational Activities	2,949,636	491,204	325,712	2,190,018	5,956,570	4,765,143
Auxiliary Enterprises	111,658	-	-	1,408,233	1,519,891	1,447,579
Depreciation Expense - Buildings and Land Improvements Depreciation Expense - Furniture, Machinery, Vehicles, and Other	-	-	-	185,363	185,363	87,052
Equipment	-			50,103	50,103	47,030
Total Operating Expenses	\$ 3,061,294	\$ 491,204	\$ 325,712	\$ 3,833,717	\$ 7,711,927	\$ 6,346,804
					(Exhibit 2)	(Exhibit 2)
					, ,	,

# Schedule C

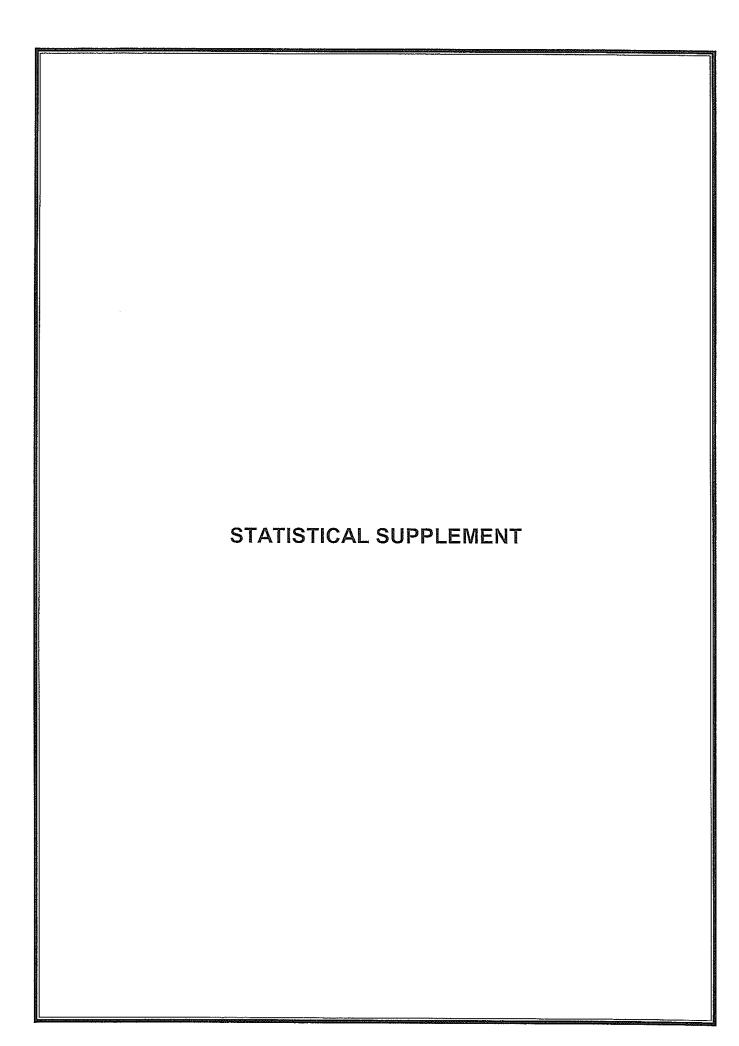
# Schedule of Non-Operating Revenues and Expenses For the Year Ended August 31, 2011

For the Year Ended August 31, 2011 (With Memorandum Totals for the Year Ended August 31, 2010)

			Auxiliary	To1	als
	Unrestricted	Restricted	Enterprises	August 31, 2011	August 31, 2010
Non-Operating Revenues State Appropriations					
Education and General State Support	\$ 1,946,918	\$ -	\$ -	\$ 1,946,918	\$ 1,961,199
State Group Insurance	-	362,573	-	362,573	375,877
State Retirement Matching	-	128,631	-	128,631	140,029
Total State Appropriations	1,946,918	491,204	-	2,438,122	2,477,105
Maintenance Ad Valorem Taxes	227.240			507.640	
	237,348	-	-	237,348	225,184
Federal Revenue, Non-Operating	-	2,528,332	-	2,528,332	1,399,259
Gifts		-	-	•	30,304
Investment Income	204,685	-	-	204,685	152,521
Total Non-Operating Revenue	2,388,951	3,019,536	-	5,408,487	4,284,373
Non-Operating Expenses					
Interest on Capital Related Debt	46,935	_	-	46,935	31,897
Loss on Disposal of Capital Assets	_				4,420
Total Nan Operating Evapores	46.025			40.005	
Total Non-Operating Expenses	46,935			46,935	36,317
Net Non-Operating Revenues (Expenses)	\$ 2,342,016	\$3,019,536	_\$	\$ 5,361,552	\$ 4,248,056
				(Exhibit 2)	(Exhibit 2)

# RANGER COLLEGE DISTRICT Schedule D Schedule of Net Assets by Source and Availability For the Year Ended August 31, 2011 (With Memorandum Totals for the Year Ended August 31, 2010)

			Detail by Sour	ce		Available for Cu	rent Operations
				Capital Assets			Terre o percentalis
			tricted	Net of Depreciation			
	Unrestricted	Expendable	Non-Expendable	and Related Debt	Total	Yes	No
Current							
Unrestricted Board Designated	\$ 1,892,821	\$	\$	\$	\$ 1,892,821	\$ 1,892,821	\$
Restricted Student Aid Instructional Programs		359,967			359,967	359,967	
Auxiliary Enterprises	56,954				56,954		56,954
Endowment					•		
Quasi					_		
Unrestricted					_		
Restricted							
Endowment					_		
True					-		
Term (per instructions at maturity)							
Life Income Contracts					•		
Annuities					•		
Plant					-		
Unexpended Capital Projects		199,119			400.440		
Debt Service		199,119			199,119		199,119
Investment in Plant				1,271,344	1,271,344		1,271,344
Totals							
Net Assets, August 31, 2011	1,949,775	559,086	-	1,271,344	3,780,205 (Exhibit 1)	2,252,788	1,527,417
Net Assets, August 31, 2010	1,433,177	463,853		1,306,497	3,203,527	1,645,250	1,558,277
					(Exhibit 1)		····
Net Increase (Decrease) in Net Assets	\$ 516,598	\$ 95,233	\$ -	\$ (35,153)	\$ 576,678 (Exhibit 2)	\$ 607,538	\$ (30,860)



## RANGER COLLEGE DISTRICT Statistical Supplement 1

# Net Assets by Component Last Ten Fiscal Years

(unaudited)

(amounts expressed in thousands)

				F	or the Year E	nded August	31,			
	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
invested in capital assets, net of related debt	\$ 1,271	\$ 1,307	\$ 1,446	\$ 1,493	\$ 1,624	\$ 1,752	\$ 1,938	\$ 2,208	\$ 2,377	\$ 1,942
Restricted - expendable Unrestricted	559 1,950	464 1,433	406 1,369	190 1,455	182 1,004	175 869	169 908	165 763	171 222	177 713
Total primary government net assets		\$ 3,204	\$ 3,221	\$ 3,138	\$ 2.810	\$ 2,796	\$ 3,015	\$ 3,136	\$ 2,770	\$ 2,832

### RANGER COLLEGE DISTRICT Statistical Supplement 2 Revenues by Source Last Ten Fiscal Years (unaudited)

				Fo	or the Year Er	nded August	31,			
	<del></del>			(am	ounts expres	sed in thousa	nds)			
	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Tuition and Fees (Net of Discounts) Governmental Grants and Contracts	\$ 1,479	\$ 1,201	\$ 804	\$ 857	\$ 593	\$ 536	\$ 507	\$ 543	\$ 509	\$ 213
Federal Grants and Contracts	300	74	-	993	1,123	1,218	1,253	1,041	1,089	981
State Grants and Contracts	73	58	64	113	32	37	46	532	62	210
Local Grants and Contracts	190	235	•		-	-		-	-	
Sales and services of educational activities	103	69	51	41	44	45	43	50	43	53
Auxiliary enterprises	617	398	608	675	536	511	464	416	720	744
Other Operating Revenues	168	72_	55	71	35	52	49	54	53	59
Total Operating Revenues	2,930	2,107	1,582	2,750	2,363	2,399	2,362	2,636	2,476	2,260
State Appropriations	2,438	2,477	2,669	2,572	2,541	2,536	2,495	2,503	2,666	2,833
Ad Valorem Taxes	237	225	190	188	187	174	161	171	162	160
Federal Grants, Non-Operating	2,528	1,399	1,110	-	200	170	141	97	132	33
Gifts	-	30	38	114	73	23	62	23	2	13
Investment income	205	153	162	156	(12)	(8)	(12)	(3)	(3)	(5)
Other non-operating revenues					3	(11)	29	•	· -	100
Total Non-Operating Revenues	5,408	4,284	4,169	3,030	2,992	2,884	2,876	2,791	2,959	3,134
Total Revenues	\$ 8,338	\$ 6,391	\$ 5,751	\$ 5,780	\$ 5,355	\$ 5,283	\$ 5,238	\$ 5,427	\$ 5,435	\$ 5,394

				Fo	r the Year En	ded August 3	31.			
					(percentag	e of total)				
	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Tuition and Fees (Net of Discounts) Governmental Grants and Contracts	17.74%	18.79%	13.98%	14.83%	11.07%	10.15%	9.68%	10.01%	9.37%	3.95%
Federal Grants and Contracts	3.60%	1.16%	0.00%	17.18%	20.97%	23,06%	23.92%	19.17%	20.04%	18.19%
State Grants and Contracts	0.88%	0.91%	1.11%	1.96%	0.60%	0.70%	0.88%	9.80%	1.14%	3,89%
Non-Governmental Grants and Contracts	2,28%	3.68%	0.00%	0,00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Sales and services of educational activities	1.24%	1.08%	0.89%	0.71%	0.82%	0.85%	0.82%	0.92%	0.79%	0.98%
Auxiliary enterprises	7.40%	6,23%	10.57%	11.68%	10.01%	9,67%	8.86%	7.67%	13.25%	13.79%
Other Operating Revenues	2.01%	1.13%	0.96%	1.23%	0.65%	0.98%	0.94%	1.00%	0.98%	1.09%
Total Operating Revenues	35.14%	32.97%	27.51%	47.58%	44.13%	45.41%	45.09%	48,57%	45,56%	41.90%
State Appropriations	29.24%	38.76%	46.41%	44.50%	47.45%	48.00%	47.63%	46.12%	49.05%	52.52%
Ad Valorem Taxes	2.84%	3.52%	3.30%	3.25%	3.49%	3,29%	3.07%	3.15%	2.98%	2.97%
Federal Grants, Non-Operating	30.32%	21.89%	19.30%	0.00%	3.73%	3.22%	2.69%	1.79%	2.43%	0.61%
Gifts	0.00%	0.47%	0.66%	1.97%	1.36%	0.44%	1.18%	0.42%	0.05%	0.24%
Investment income	2.46%	2.39%	2.82%	2.70%	-0.22%	-0.15%	-0.23%	-0.06%	-0.06%	-0.09%
Other non-operating revenues	0.00%	0.00%	0.00%	0.00%	0.06%	-0.21%	0.55%	0.00%	0.00%	1.85%
Total Non-Operating Revenues	64.86%	67.03%	72.49%	52.42%	55.87%	54.59%	54.91%	51.43%	54.44%	58,10%
Total Revenues	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Statistical Supplement 3 Program Expenses by Function Last Ten Fiscal Years (unaudited)

				Fo	r the Year Er	nded August 3	31,	10		
		***************************************	•	(am	ounts expres	sed in thousa	nds)			
	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Instruction	\$ 2,542	\$ 2,264	\$ 1,734	\$ 1,784	\$ 1,779	\$ 1,608	\$ 1,663	\$ 1,786	\$ 1,823	\$ 1,814
Academic support	565	561	287	168	172	243	224	271	264	399
Student services	564	284	298	289	274	310	313	288	330	332
Institutional support	1,022	856	797	831	843	949	891	819	830	918
Operation and maintenance of plant	576	553	566	613	607	616	481	389	414	529
Scholarships and fellowships	691	273	657	568	651	628	687	568	667	346
Auxiliary enterprises	1,520	1,448	1,110	1,028	866	958	791	755	1,063	1,078
Depreciation	235	134	215	157	147	192	198	185	106	96
Total Operating Expenses	7,715	6,373	5,664	5,438	5,339	5,504	5,248	5,061	5,497	5,512
Interest on capital related debt	47	32	2	15	12	8	12	4	3	5
Loss on disposal of capital assets		4			-	11	_	-	-	_
Total Non-Operating Expenses	47	36	2	15	. 12	19	12	4	3	
Total Expenses	\$ 7,762	\$ 6,409	\$ 5,666	\$ 5,453	\$ 5,351	\$ 5,523	\$ 5,260	\$ 5,065	\$ 5,500	\$ 5,517

				Fo	r the Year Er	ided August :	31,			
					(percenta	age total)				
	2011	2010	2009	2008	2007	2006	2005	2004	2003_	2002
Instruction	32.75%	35.33%	30.59%	32.71%	33.26%	29.11%	31,62%	35.26%	33.14%	32.88%
Academic support	7.28%	8,75%	5.07%	3.08%	3.21%	4.40%	4.26%	5.35%	4.80%	7.23%
Student services	7.27%	4.43%	5.26%	5.30%	5.12%	5.61%	5.95%	5.69%	6.00%	6.02%
Institutional support	13.17%	13.36%	14.07%	15.24%	15.75%	17.18%	16.94%	16.17%	15.09%	16.64%
Operation and maintenance of plant	7.42%	8.63%	9.99%	11.24%	11.34%	11.15%	9,14%	7.68%	7.53%	9.59%
Scholarships and fellowships	8.90%	4.26%	11.60%	10.42%	12.17%	11.37%	13.06%	11.21%	12.13%	6.27%
Auxiliary enterprises	19.58%	22.59%	19.59%	18.85%	16.18%	17.35%	15.04%	14.91%	19,33%	19,54%
Depreciation	3.03%	2.09%	3.79%	2.88%	2.75%	3.49%	3.76%	3.65%	1.93%	1.74%
Total Operating Expenses	99.40%	99.44%	99,96%	99.72%	99.78%	99.66%	99.77%	99.92%	99.95%	99.91%
Interest on capital related debt	0.61%	0.50%	0.04%	0.28%	0.22%	0.14%	0.23%	0.08%	0.05%	0.09%
Loss on disposal of capital assets	0.00%	0.06%	0.00%	0.00%	0.00%	0.20%	0.00%	0.00%	0.00%	0.00%
Total Non-Operating Expenses	0.61%	0.56%	0.04%	0.28%	0.22%	0.34%	0.23%	0.08%	0.05%	0.09%
Total Expenses	100.01%	100.00%	100.00%	100,00%	100.00%	100.00%	100,00%	100.00%	100.00%	100.00%

Statistical Supplement 4 Tuition and Fees

Last Ten Academic Years (unaudited)

	Cost for	it Cost for 12 SCH Prior from Prior	<del>-</del>	District District District of-District	10 \$ 915 \$ 1,047 6.40% 5.54%	10 860 992 2.87% 18.66%	10 836 836 0.00% -5.43%	10 836 884 35.49% 32.93%	5 617 665 4.05% 3.74%	5 593 641 6.46% 5.95%	5 557 605 0.00% 0.00%	5 557 605 14.85% 22.22%	5 485 495 5.21% 5.10%	5 461 471 5.98% 5.84%	CH}	from Increase	44	12 SCH 12 SCH Year	Out of Inter- Out of Int	State national State al	10 \$ 1,191 \$ 1,191 4.84% 4.84%	10 1,136 1,136 18.83% 18.83%	10 956 956 0.00% 0.00%	10 956 956 29.72% 29.72%	5 737 737 3.37% 3.37%	5 713 713 5.32% 5.32%	5 677 677 0.00% 0.00%	5 677 677 21.54% 21.54%	5 557 557 15.80% 15.80%	
Resident Fees per Semester Credit Hour (SCH)	A suit for the first and find many reserved by the first party transmission was expensely	Student	Educational Records	es Service Fee Fee	10 \$ 65 \$	10 10	7 10	7 10	- 2	- 9		- 9	. 9	. 9	Non - Resident Fees per Semester Credit Hour (SCH)			Student	Educational Records	es Service Fee Fee	10 \$ 65 \$	10 10	7 10	7 10		- 9	٠ 9	- 9	. 9	
Resident Fees	THE PROPERTY OF THE PROPERTY O	Out-of-		Tuition Service Fees	\$ 61 \$	. 61	54	58	41	41	38	38	34	32	Non - Resident Fe	Non-	Resident	Triition	Inter General	national Service Fees	\$ 73 \$	73	64	64	47	47	44	44	34	
		Registration	Fee (per In-District	student) Tuition	\$ 10 \$ 50	10 50	7 54	7 54	7 37	6 37	6 34	6 34	6 28	6 26		-CON	Resident	Pocietration Tuition			\$ 10 \$ 73	10 73	7 64	7 64	7 47	6 47	6 44	6 44	6 34	
	-		Academic	Year (Fall)	2010-11	2009-10	2008-09	2007-08	2006-07	2005-06	2004-05	2003-04	2002-03	2001-02		<b>-</b> /G			Academic	Year (Fall)	2010-11	2009-10	2008-09	2007-08	2006-07	2005-06	2004-05	2003-04	2002-03	

Note: Includes basic enrollment tuition and fees but excludes course based fees such as laboratory fees, testing fees, and certification fees.

# RANGER COLLEGE DISTRICT Statistical Supplement 5

Assessed Value and Taxable Assessed Value of Property

Last Ten Fiscal Years

(unaudited)

		(amoi	(amounts expressed in thousands)	spue)				Direct Rate	
Fiscal Year	Assessed of Pro	Assessed Valuation of Property	Less: Exemptions	Taxable Assessed <u>Value</u> (TAV	Assessed (TAV)	Ratio of Taxable Assessed Value to Assessed Value	Maintenance & Operations (a)	Debt Service (a)	Total (a)
2010-11	↔	91,709	- ₩	<del>69</del>	91,709	100.00%	0.24880	0.0000	0.24880
2009-10		92,267	1		92,267	100.00%	0.23500	0.0000	0.23500
2008-09		92,307	•		92,307	100.00%	0.24000	0.00000	0.24000
2007-08		78,594	80		78,586	%66'66	0.24000	0.00000	0.24000
2006-07		74,291	16		74,275	%86.66	0.24000	0.00000	0.24000
2005-06		73,231	73		73,158	%06.66	0.24000	0.00000	0.24000
2004-05		66,224	•		66,224	100.00%	0.24000	0.00000	0.24000
2003-04		65,488	ŧ		65,488	100.00%	0.24000	0.00000	0.24000
2002-03		66,518	í		66,518	100.00%	0.24000	0.00000	0.24000
2001-02		64,268	40		64,228	99.94%	0.24000	0.0000	0.24000

Source: Local Appraisal District Notes: Property is assessed at full market value.

(a) per \$100 Taxable Assessed Valuation

# Statistical Supplement 6 State Appropriation per FTSE Last Ten Fiscal Years (unaudited)

(amounts expressed in thousands)

	 Арр	ropriation per FTS	Ε		A	opropriation p	er Contact F	lour
Fiscal Year	State ropriation	FTSE	Appr	State opriation r FTSE	Academic Contact Hours (a)	Voc/Tech Contact Hours (b)	Total Contact Hours	State Appropriation per Contact Hours
2010-11	\$ 1,947	2,811	\$	693	479	257	736	2.65
2009-10	1,961	1,789		1,096	314	156	470	4.17
2008-09	2,089	2,183		957	258	149	407	5.13
2007-08	2,089	2,652		788	265	161	426	4.90
2006-07	2,090	2,962		706	271	168	439	4.76
2005-06	2,090	3,118		670	260	187	447	4.68
2004-05	2,087	3,091		675	274	156	430	4.85
2003-04	2,087	3,661		570	262	149	411	5.08
2002-03	2,156	3,033		711	301	155	456	4.73
2001-02	2,341	2,582		907	299	137	436	5.37

Notes: FTSE is defined as the number of full time students plus total hours taken by part-time students divided by 12.

<sup>(</sup>a) Source CBM001

<sup>(</sup>b) Source CBM00A

Statistical Supplement 7
Principal Taxpayers
Last Six Tax Years (unaudited)

			Ta	xable Asses	sed '	Value (TAV)	by	Tax Year (\$0	000 a	mitted)		
Тахрауег	Type of Business	 2011		2010		2009		2008		2007		2006
TXU Electric Delivery Co.	Utility	\$ •	\$	-	\$	-	\$		\$	3,218	\$	3,084
Union Pacific RR CO.	Transportation	3,444		2,984		2,727		2,417		2,197		2,097
Southwestern Bell Telephone	Utility	1,240		1,444		1,692		1,850		2,122		1.965
North Ridge Corporation	Oil & Gas	-		890		1,376		1,666		1,651		1.875
Cook Canyon Ranch	Ranching	2,329		2,282		20,927		18,882		1,443		
Sand Dollar Drilling LP	Oil & Gas	-		-		•		-		3,781		1,728
Loves Country Store, Inc.	Retail	1,808		1,783				877		877		962
Ranger Gas Gathering LLC	Gas	988		1,016		1,148		1,032		992		926
Stephens & Johnson Opr. Co.	Oil & Gas	1,950		785		930		1,072		-		830
Eastland Operating LLC	Oil & Gas	-		-		1,133		1,124		862		807
West Texas LPG LLC	Gas	1,694		1,604		933		725				770
Lynn Garner	Ranching	-				_		1,161		836		_
Oncor Electric Delivery Co.	Utility	2,801		2,871		2,871		3,123		-		_
CDX Gas LLC	Gas	-		-		4,633		2,955		-		
Sunoco Pipeline LP	Utility	1,042				-		742		_		_
Bradley Earl T & Maria	Ranching	839		826				813		-		
USA Compression Part, LP	Equipment Lease	954		1,544		2,626		740				_
Lambrecht Construction Inc.	Construciton	-		-		1,815		_		-		
West Texas Gulf Pipeline	Gas	1,919		1,623		1,569		-				
The Alter Company	Oil & Gas			-		1,097		_				
S & J Operating Co.	Oil & Gas	-		-		1,028		-		-		
Enervest Operating	Oil & Gas	-		2,994				_				-
GCF Family Limited Partnership	Ranching	1,393		965				-				<u>-</u>
	Totals	\$ 22,401	\$	23,611	\$	46,505	\$	39,179	\$	17,979	s	15,044
Total Taxable Assessed Value	<b>;</b>	\$ 91,709	\$	92,267	\$	92,307	\$	78,566	\$	47,275	\$	73,156

			% of Taxabl	ble Assessed Value (TAV) by		Year		
Taxpayer	Type of Business	2011	2010	2009	2008	2007	2006	
TXU Electric Delivery Co.	Utility	-	-	-	-	6.81%	4.22%	
Union Pacific RR CO.	Transportation	3.73%	3.23%	2,95%	2.62%	4.65%	2.87%	
Southwestern Bell Telephone	Utility	1.34%	1.57%	1.83%	2.00%	4,49%	2.69%	
North Ridge Corporation	Oil & Gas	*	0.96%	1.49%	1.80%	3.49%	2.56%	
Cook Canyon Ranch	Ranching	2.52%	2.47%	22,67%	20.46%	3.05%	-	
Sand Dollar Drilling LP	Oil & Gas	•	-	-		8.00%	2.36%	
Loves Country Store, Inc.	Retail	1.96%	1.93%	-	0.95%	1.86%	1.31%	
Ranger Gas Gathering LLC	Gas	1.07%	1.10%	1.24%	1.12%	2.10%	1.27%	
Stephens & Johnson Opr. Co.	Oil & Gas	2.11%	0.85%	1.01%	1.16%	-	1,13%	
Eastland Operating LLC	Oil & Gas	-		1.23%	-	1.82%	1.10%	
West Texas LPG LLC	Gas	1.84%	1.74%	1.01%	0.79%	-	1.05%	
Lynn Garner	Ranching	•	-	-	1.26%	1.77%		
Oncor Electric Delivery Co.	Utility	3.04%	3.11%	3,11%	3.38%	-		
CDX Gas LLC	Gas	-	-	5.02%	3.20%	-		
Sunoco Pipeline LP	Utility	1,13%		-	0.80%			
Bradley Earl T & Maria	Ranching	0.91%	0.90%	•	0.88%	-		
USA Compression Partners LP	Equipment Lease	1.03%	1.67%	2.84%	0.80%	-		
Lambrecht Construction Inc.	Construciton	_	-	1.97%	_	-		
West Texas Gulf Pipeline	Gas	2.08%	1.76%	1.70%	-		_	
The Alter Company	Oil & Gas	-	-	1.19%		-	-	
S & J Operating Co.	Oil & Gas	-	-	1.12%	-	-		
Enervest Operating	Oil & Gass	-	3.24%	-	-	-		
GCF Family Limited Partnership	Ranching	1.51%	1.05%	<u> </u>	-	•	-	
	_	24,28%	25.59%	50.38%	49.87%	38.03%	20.56%	

Source: Local County Appraisal District Note: Information not available prior to 2006

# Statistical Supplement 8 Property Tax Levies and Collections Last Ten Tax Years

(unaudited)

(amounts expressed in thousands)

Fiscal Year Ended August 31	Lev	/y (a)	Cumulative Levy Adjustments	Adjusted x Levy (b)	Υ	ections - 'ear of evy (c)	Percentage	Prior Collections of Prior Levies (d)	Curi Collect Prior L	ions of _evies	Coll	otal ections -d+e)	Cumulative Collections of Adjusted Levy
2011	\$	228	\$ -	\$ 228	\$	225	98.68%	\$	\$	7	\$	232	101.75%
2010		217	-	217		209	96.31%			12		221	101.84%
2009		197	-	197		178	90.36%			9		187	94.92%
2008		191	-	191		180	94.24%			8		188	98.43%
2007		173	-	178		168	94.38%			14		182	102.25%
2006		176	-	176		157	89.20%			11		168	95.45%
2005		159	-	159		129	81.13%			25		154	96.86%
2004		157	-	157		146	92.99%			17		163	103.82%
2003		160	•	160		129	80.63%			27		156	97.50%
2002		154	-	154		143	92.86%			29		172	111.69%

Source: Ranger Independent School District.

### Notes:

- (a) As reported in notes to the financial statements for the year of the levy.
- (b) As of August 31st of the current reporting year.
- (c) Property tax only does not include penalties and interest.
- (d) Represents cumulative collections of prior years not collected in the current year or the year of the tax levy.
- (e) Represents current year collections of prior years levies.

# 46

# RANGER COLLEGE DISTRICT

Statistical Supplement 9
Ratios of Outstanding Debt
Last Ten Fiscal Years
(unaudited)

				For the	Year Ended A	For the Year Ended August 31 (amounts expressed in thousands)	nts expressed	in thousands)			
	, CA	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
General Bonded Debt											
Limited Tax Bonds - General Obligation	69	<b>⇔</b> '	<b>€</b> Э	<b>⇔</b> '	<b>₽</b>	<b>↔</b>	<del>€9</del> 1	€ <del>9</del>	€ <del>9</del>	6 <del>9</del>	٠
Limited Tax Refunding Bonds - General Obligation		ŧ	•	1	•	ŧ	1	•	Ĭ		1
Notes				•	•	ı	•	•	;	,	t
Less: Funds Restricted for Debt Service		1	ı	1	1	ı	ŧ	1	r	1	•
Net General Bonded Debt	€9	٠	·	<i>У</i> Э	<b>€</b>	<b>€</b> ∌	ьэ '	<b>€</b>	<b>€</b> ⊅	<del>СЭ</del>	1
Other Debt											
Revenue Bonds	eπ	<del>€)</del>	<b>↔</b>	ь	<del>63</del> ,	69 1	<del>69</del> 1	<b>6</b> ∌	<b>€</b> ≑ -	<del>€9</del> '	1
Notes		843	980	170	222	273	509	105	109	114	53
Capital Lease Obligations		•	t	-	-		t			•	,
Total Outstanding Debt	€9	843 \$	\$ 086	170 \$	222 \$	273 \$	209 \$	105 \$	109 \$	114 \$	53
General Bonded Debt Ratios										•	
Per Capita	€9	<b>\$</b> > '	<b>⇔</b> '	69	<del>СЭ</del> 1	€ <del>9</del> ;	<b>€</b> Э '	<b>⇔</b> 1	<b>6</b> 9∙ '	<del>69</del> 1	•
Per FTSE		,	1	ı	•	1		,	•	•	1
As a percentage of Taxable Assessed Value		%00:0	%00.0	%00'0	0.00%	0.00%	0.00%	%00.0	0.00%	0.00%	%00.0
Total Outstanding Debt Ratios											
Per Capita	69	46.52 \$	53,94 \$	9.33 \$	12.11 \$	14.94 \$	11.41 \$	5.74 \$	5.98 \$	6.27 \$	2.94
Per FTSE		300	548	78	84	92	29	34	30	38	21
As a percentage of Taxable Assessed Value		0.92%	1.06%	0.18%	0.28%	0.37%	0.29%	0.16%	0.17%	0.17%	0.08%

Notes: Ratios calculated using population and TAV from current year. Debt per student calculated using full-time-equivalent enrollment.

Statistical Supplement 10 Legal Debt Margin Information Last Ten Fiscal Years (unaudited)

				Fa	r the Year Ende	For the Year Ended August 31 (amount expressed in thousands)	ount expressed	in thousands)			
	2011		2010	2009	2008	2007	2006	2005	2004	2003	2002
Taxable Assessed Value	\$ 61,709 \$	\$ 60	92,267 \$	92,307 \$	78,594 \$	78,594 \$ 74,291 \$	73,231 \$	66,224 \$	66,224 \$ 65,448 \$	66,518 \$	64,268
General Obligation Bonds											
Statutory Tax Levy Limit for Debt Service	4	159	461	462	393	37.1	366	331	327	333	321
Less: Funds Restricted for Repayment of General Obligation Bonds						•	1	•	1	•	
Total Net General Obligation Debt	4	159	461	462	393	371	366	331	327	333	321
Current Year Debt Service Requirements	2	204	193	52	41	•	ı		10	10	10
Excess of Statutory Limit for Debt Service over Current Requirements	\$ 255 \$	55 \$	268 \$	410 \$	352 \$	371 \$	396	331 \$	317 \$	323 \$	311
						i					
Net Current Requirements as a % of Statutory Limit	44.49%	%6	41.84%	11.27%	10.43%	0.00%	0.00%	0.00%	3.06%	3.01%	3.11%

Note: Texas Education Code Section 130,122 limits the debt service tax levy of community colleges to \$0.50 per hundred dollars faxable assessed valuation.

# 48

# RANGER COLLEGE DISTRICT Statistical Supplement 11 Pledged Revenue Coverage Last Ten Fiscal Years (unaudited)

Revenue Bonds

nitted)	Coverage	Ratio	1	1	1	1	•	ı	·	ı	,	ı
Debt Service Requirements (\$000 omitted)		Total	i	1	t	ı	ı	•	1	1	ı	•
e Requireme		nterest	<b>₽</b>	ı	1	•	ı	ı	t	,	ı	t
Debt Servic		Principal Interest	<del>сэ</del> '	t	Ī	į	Ĺ	į	İ	ŀ	1	ı
		Prin	↔									
		otal	•	•		1	•	ı	1	•	·	(
		_	છ									
	Bookstore	Income Revenues Commission Total	1	1	•	•	1		•	1	ı	1
	ᇤ	es C	<del>6/3</del> 1	1	,	,	,			t		•
	Meal Pla	Revenu	<del>\$</del>									
omitted)	Interest	Income	1	t	•	•	1	1	•	1	t	1
Pledged Revenues (\$000 omitted)	Technology Registration Laboratory Building Use Interest Meal Plan Bookstore	Fees		1	•	•	ı	1	ı	1	1	1
iged Reve	ratory Bui	Fees	<del>69</del> 1	ı	ı	•	į	1	ı	1	ı	İ
Plec	Labor	ъ.	↔									
	jistration	Fees	1		ı	1	ı	t	t	•	1	1
	ology Reg	Fee	\$	1	ι		ı	1		ı	1	ı
	Techn		€9	ı		1	1	1	,	ı	1	1
		Tuition	S									
	Fiscal Year	Ended August 31	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002

# RANGER COLLEGE DISTRICT Statistical Supplement 12

# Demographic and Economic Statistics Last Ten Fiscal Years

(unaudited)

Calendar	District	District Personal Income (thousands	District Personal Income Per	District Unemployment
Year	Population	of dollars)	Capita	Rate
2010	18,122 (a)	\$ (b)	\$ (b)	7.5%
2009	18,167	679,102	37,381	8.1%
2008	18,212	695,414	38,184	5.1%
2007	18,325	602,890	32,900	4.0%
2006	18,277	571,109	31,247	4.0%
2005	18,320	522,920	28,544	4.5%
2004	18,281	491,547	26,888	5.3%
2003	18,213	468,930	25,747	5.6%
2002	18,178	450,915	24,806	5.9%
2001	18,031	431,656	23,940	5.0%

# Sources:

Population and personal income obtained from U.S. Bureau of Economic Analysis. Unemployment rate obtained from Texas Workforce Commission.

### Notes:

- (a) Population for 2010 is a preliminary estimate.
- (b) Not available.

# Statistical Supplement 13

Principal Employers Current Fiscal Year (unaudited)

	20	2011		
	-	Percentage		
	Number of	of Total		
Employer	Employees	Employment		
Ranger College	50-99	20.41%		
Ranger Independent School District	50-99	20.41%		
Ranger Care Center	50-99	20.41%		
Love's Truck Stop	20-49	9.46%		
City of Ranger	20-49	9.46%		
Abtex Beverages	10-19	3.97%		
Freddy's Garage/Machine Shop	10-19	3.97%		
Dairy Queen	10-19	3.97%		
Great Western Dining	10-19	3.97%		
Lawrence Brothers IGA	10-19	3.97%		
Total	250-520	100.00%		

# Source:

Texas Workforce Commission Texas Metroplitan Statistical Area Data

# Note:

Percentages are calculated using the midpoints of the ranges.

RANGER COLLEGE DISTRICT
Statistical Supplement 14
Faculty, Staff, and Administrators Statistics
Last Ten Fiscal Years
(unaudited)

	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
Faculty Full-Time Part-Time	38	31	28	30	29	28	27 24	28	28	22
Total	19	63	(1	90	0.9	20	52	7.9	7.9	/9
Percent Full-Time	74.5%	49.2%	39.4%	45.5%	48.3%	56.0%	52.9%	45.2%	45.2%	38.6%
Part-Time	25.5%	90.8%	%9.09	54.5%	51.7%	44.0%	47.1%	24.8%	34.8%	01.4%
Staff and Administrators	38	29	31	32	36	31	40	46	46	53
Part-Time	<del>~~</del>	7	5	က	4	6	8	13	13	9
Total	39	40	36	35	40	40	48	59	59	59
Percent Full-Time	97.4%	72.5%	86.1%	91.4%	%0.06	77.5%	83.3%	78.0%	78.0%	89.8%
Part-Time	2.6%	27.5%	13.9%	8.6%	10.0%	22.5%	16.7%	22.0%	22.0%	10.2%
FTSE per Full-Time Faculty	74	92	78	89	102	7-	114	131	108	117
FTSE per Full-Time Staff Member	74	66	70	83	82	101	77	80	99	49
Average Annual Faculty Salary	\$32,264	\$34,081	\$30,401	\$29,116	\$30,390	\$29,116	\$28,903	\$27,710	\$27,168	\$26,383

# 52

# RANGER COLLEGE DISTRICT Statistical Supplement 15 Enrollment Details Last Five Fiscal Years (unaudited)

Fall 2010 Fall 2009 Fall 2008 Fall 20	Student Classification Number Percent Number Percent Number Number	1,458 91.81% 908 91.16% 824 92.58% 737	31-60 hours 98 6.17% 70 7.03% 60 6.74% 72	32 2.02% 18 1.81% 6 0.67% 4	1,588 100.00% 996 100.00% 890 100.00% 813	Fall 2010 Fall 2009 Fall 2008 Fall 20	rcent Numk	0 0.00 0 0.00% 0 0.00% 0 0.00%	3-5 semester hours 476 29.97% 267 28.46% 216 24.55% 190	6-8 Semester hours 284 17.88% 168 17.91% 104 11.82% 98	s 110 6.93% 85 9.06% 32 3.64%	. 219 ·	414 26.07% 170 18.12% 280 31.82%	85 5.35% 79 8.42% 110 12.50% 114	1,588 100.00% 938 100.00% 880 100.00% 813	Average course load 10.0 11.0 14.0	Fall 2010 Fall 2009 Fall 2008 Fall 20	srcent Number Percent Number Percent Numb	Texas Resident (in-District) 47 2.96% 44 4.42% 38 4.27% 38	trict) 1,473 (	68 4.28% 39	
Fall 2007	er Percent	737 90.65%	72 8.86%	4 0.49%	813 100.00%	Fall 2007	er Percent	0 0.00%	190 23.37%	98 12.05%		103 12.67%	287 35.30%	114 14.02%	313 100.00%	0'1	Fall 2007	Pe	38 4.68%	28 89.54%	47 5.78%	7000
Fall 2006	Number	848	19	က	870	Fall 2006	Number										Fall 2006	Number	42	743	85	040
900	Percent	97.47%	2.18%	0.34%	100.00%	900	Percent										900	Percent	4.82%	85.40%	9.78%	400 000

# 53

# RANGER COLLETE DISTRICT Statistical Supplement 16 Student Profile Last Five Fiscal Years (unaudited)

Gander	Fall 2010	2010 Percent	Fall 2009	009 Percent	Fall 2008	2008 Derrent	Fall 2007	2007 Deroont	Fall 2006	006 Porcept
Female	745	46.91%	489	49.10%	427	47.98%	392	48.22% 51.78%	409	47.01% 52.99%
Total	1,588	100.00%	966	100.00%	890	100.00%	813	100.00%	870	100.00%
	Fall 2010	2010	Fall 2009	600	Fall 2008	8003	Fall 2007	2007	Fall 2006	900
Ethnic Origin	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
White	1,039	65.44%	069	69.29%	603	67.77%	583	71.70%	577	66.32%
Hispanic	297	18.70%	205	20.58%	201	22.58%	153	18.82%	124	14.25%
African American	84	5.29%	87	8.73%	69	7.75%	62	7.63%	147	16.90%
Asian	2	0.13%	ო	0.30%	4	0.45%	5	0.62%	က	0.34%
Foreign	O	0.57%	4	0.40%	9	0.67%	7	0.25%	~	0.11%
Native American	8	0.50%	ស	0.50%	Ŋ	0.56%	80	0.98%	1	1.26%
Ofher	149	9.38%	Ŋ	0.20%	2	0.22%	ı	0.00%	7	0.80%
Total	1,588	100.001%	966	100.00%	890	100.00%	813	100.00%	870	100.00%
									ī	
	Fall 2010	010	Fall 2009	600	Fall 2008	8008	Fall 2007	2007	Fall 2006	900
Age	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Under 18	499	31.42%	396	39.76%	299	33.60%	238	29.27%	271	31.15%
18 -21	698	43.95%	479	48.09%	481	54.04%	472	28.06%	475	54.60%
22 - 24	112	7.05%	29	2.91%	32	3.60%	38	4.67%	44	2.06%
25 - 35	187	11.78%	58	5.82%	53	2.96%	47	5.78%	42	4.83%
36 - 50	78	4.91%	26	2.61%	21	2.36%	13	1.60%	36	4.14%
51 & over	14	0.88%	ω	0.80%	4	0.45%	5	0.62%	2	0.23%
Total	1,588	100.00%	966	100.00%	890	100.00%	813	100.00%	870	100.00%
Average Age	20		20		20		27		20	

# Statistical Supplement 17

Transfers to Senior Institutions
Students as of Fall 2010
(Includes only public senior colleges in Texas)

(unaudited)

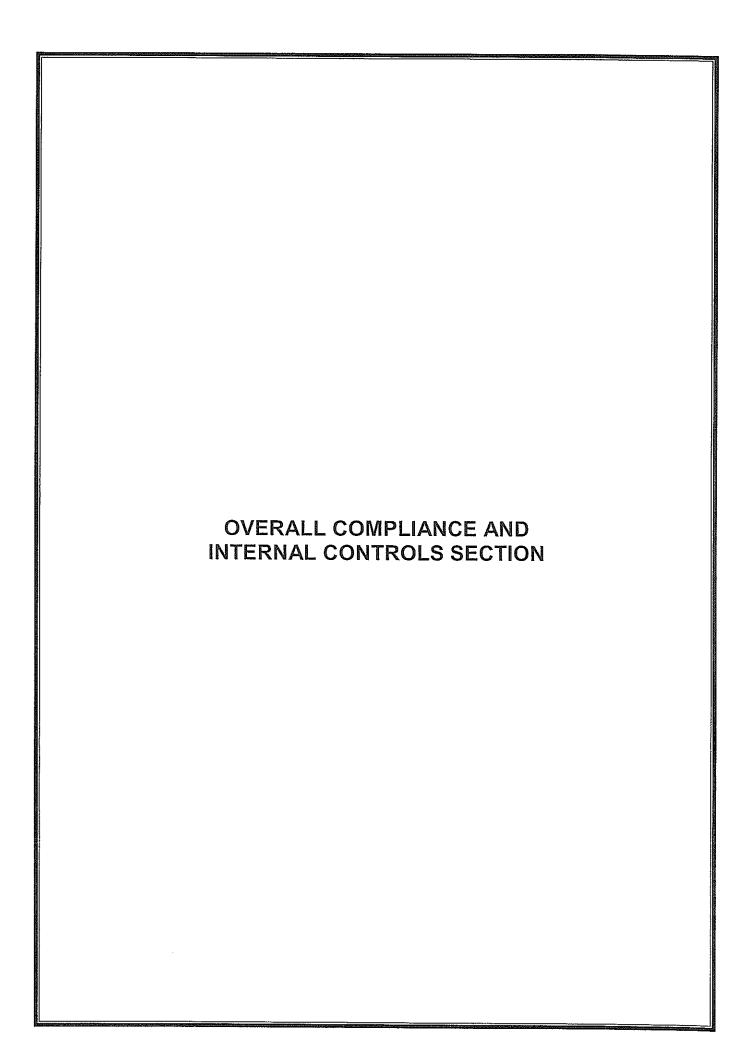
Student Count Count Count Count Count Count Count Count Count Transfer Trans Students         Student Count Transfer Trans Student Tech-Prep Students         All Sample Students           1 Tarleton State University         114         4         0         118         49           2 Angelo State University         24         0         0         24         10           3 Texas Tech University         18         0         0         18         7           4 Midwestern State University         13         1         0         14         5           5 Texas State University         12         0         0         12         5           6 Texas A&M University         10         0         0         10         4           7 University of North Texas         6         0         0         6         2           8 University of Texas at Austin         5         0         0         5         2           9 University of Texas at San Antonio         5         0         0         3         1           10 Lamar University         3         0         0         3         1           11 Texas A&M University         3         0         0         3         1           12 West Texas A&M University
Count         Count Academic         Count Technical         Count Tech-Prep         Transfer Students         Trans Students           1         Tarleton State University         114         4         0         118         49           2         Angelo State University         24         0         0         24         10           3         Texas Tech University         18         0         0         18         7           4         Midwestern State University         13         1         0         14         5           5         Texas State University         12         0         0         12         5           6         Texas A&M University         10         0         0         10         4           7         University of North Texas         6         0         0         6         2           8         University of Texas at Austin         5         0         0         5         2           9         University of Texas at San Antonio         5         0         0         5         2           10         Lamar University         3         0         0         3         1           12         West Texas A&M University </td
1 Tarleton State University       114       4       0       118       49         2 Angelo State University       24       0       0       24       10         3 Texas Tech University       18       0       0       18       7         4 Midwestern State University       13       1       0       14       5         5 Texas State University       12       0       0       12       5         6 Texas A&M University       10       0       0       10       4         7 University of North Texas       6       0       0       6       2         8 University of Texas at Austin       5       0       0       5       2         9 University of Texas at San Antonio       5       0       0       5       2         10 Lamar University       3       0       0       3       1         11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       2       0       0       2       0         13 Sam Houston State University       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       <
2 Angelo State University       24       0       0       24       10         3 Texas Tech University       18       0       0       18       7         4 Midwestern State University       13       1       0       14       5         5 Texas State University       12       0       0       12       5         6 Texas A&M University       10       0       0       10       4         7 University of North Texas       6       0       0       6       2         8 University of Texas at Austin       5       0       0       5       2         9 University of Texas at San Antonio       5       0       0       5       2         10 Lamar University       3       0       0       3       1         11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University - Commerce       2       0       0       2       0         15 Texas A&M University - Commerce       2       0
3 Texas Tech University       18       0       0       18       7         4 Midwestern State University       13       1       0       14       5         5 Texas State University       12       0       0       12       5         6 Texas A&M University       10       0       0       10       4         7 University of North Texas       6       0       0       6       2         8 University of Texas at Austin       5       0       0       5       2         9 University of Texas at San Antonio       5       0       0       5       2         10 Lamar University       3       0       0       3       1         11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University - Commerce       2       0       0       2       0         15 Texas A&M University of Houston - Victoria       2       0       0       2       0
4 Midwestern State University       13       1       0       14       5         5 Texas State University       12       0       0       12       5         6 Texas A&M University       10       0       0       10       4         7 University of North Texas       6       0       0       6       2         8 University of Texas at Austin       5       0       0       5       2         9 University of Texas at San Antonio       5       0       0       5       2         10 Lamar University       3       0       0       3       1         11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University - Commerce       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
5 Texas State University       12       0       0       12       5         6 Texas A&M University       10       0       0       10       4         7 University of North Texas       6       0       0       6       2         8 University of Texas at Austin       5       0       0       5       2         9 University of Texas at San Antonio       5       0       0       5       2         10 Lamar University       3       0       0       3       1         11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University - Commerce       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
6 Texas A&M University       10       0       0       10       4         7 University of North Texas       6       0       0       6       2         8 University of Texas at Austin       5       0       0       5       2         9 University of Texas at San Antonio       5       0       0       5       2         10 Lamar University       3       0       0       3       1         11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
7 University of North Texas       6       0       0       6       2         8 University of Texas at Austin       5       0       0       5       2         9 University of Texas at San Antonio       5       0       0       5       2         10 Lamar University       3       0       0       3       1         11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
8 University of Texas at Austin       5       0       0       5       2         9 University of Texas at San Antonio       5       0       0       5       2         10 Lamar University       3       0       0       3       1         11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University - Commerce       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
8 University of Texas at Austin       5       0       0       5       2         9 University of Texas at San Antonio       5       0       0       5       2         10 Lamar University       3       0       0       3       1         11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
10 Lamar University       3       0       0       3       1         11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
11 Texas A&M University - Kingsville       3       0       0       3       1         12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
12 West Texas A&M University       3       0       0       3       1         13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
13 Sam Houston State University       2       0       0       2       0         14 Sul Ross State University       2       0       0       2       0         15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
15 Texas A&M University - Commerce       2       0       0       2       0         16 University of Houston - Victoria       2       0       0       2       0
16 University of Houston - Victoria 2 0 0 2 0
And the first of t
Anne D. E. C.
18 University of Texas of the Permian Basin 2 0 0 2 0
19 Prarie View A&M University 1 0 0 1 0
20 Texas A&M University - Corpus Christi 1 0 0 1 0
21 University of Houston 1 0 0 1 0
22 University of Texas at Dallas 1 0 0 1 0
23 University of Texas at Tyler 1 0 0 1 0
Totals 233 6 0 239 100

# **Statistical Supplement 18**

Capital Asset Information Fiscal Years 2010 to 2011 (unaudited)

	Fiscal \	/ear
	2011	2010
Academic Buildings	1	1
Square footage (in thousands)	5	5
Libraries	1	1
Square footage (in thousands)	15	15
Number of volumes (in thousands)	23	23
Administrative and supportive buildings	12	12
Square footage (in thousands)	77	77
Dormitories	9	9
Square footage (in thousands)	88	88
Number of beds	394	394
Dining facilities	1	1
Square footage (in thousands)	19	19
Average daily customers	227	227
Athletic Facilties	1	1
Square footage (in thousands)	13	13
Stadiums	0	0
Gymnasiums	1	1
Fitness Centers	0	0
Tennis Courts	0	0
Bookstore	1	1
Square footage (in thousands)	2	2
Transportation		
Cars	0	0
Light trucks/vans	5	5
Buses	2	2
Heavy trucks	0	0

Note: Information not available prior to fiscal year 2010.





# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Regents Ranger College District

We have audited the financial statements of the Ranger College District as of and for the year ended August 31, 2011, and have issued our report thereon dated January 17, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

# Internal Control Over Financial Reporting

In planning and performing our audit, we considered the College's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. However, as described in the accompanying schedule of findings and questioned costs, we identified certain deficiencies in internal control over financial reporting that we consider to be material weaknesses and other deficiencies that we consider to be significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the College's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiencies described in the accompanying schedule of findings and questioned costs as items 11-1, 11-2, 11-3, 11-4, and 11-5 to be material weaknesses.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described in the accompanying schedule of findings and questioned costs as items 11-6, 11-7, 11-8, and 11-9 to be significant deficiencies.

# Compliance and Other Matters

As part of obtaining reasonable assurance about whether the College's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, including the Public Funds Investment Act (Chapter 2256, Texas Government Code), noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

# Page 2

We have performed tests designed to verify the College's compliance with the requirements of the Public Funds Investment Act. During the year ended August 31, 2011, no instances of material noncompliance were noted.

We noted certain other matters that we reported to management of the College in a separate letter dated January 17, 2012.

The College's response to the findings identified in our audit is described in the accompanying corrective action plan. We did not audit the College's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of management, the College's Board of Regents, others within the entity, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Snow, Garrett & Company, CPA's January 17, 2012

58

# Summary Schedule of Prior Audit Findings For the Year Ended August 31, 2011

There were no findings or questioned costs noted in the prior year relative to Federal or State awards.

# Section I - Summary of Auditor's Results

Auditee qualified as a low-risk auditee?

### Financial Statements Type of auditor's report issued: unqualified Internal control over financial reporting: Material weakness(es) identified? \_\_X\_\_ yes \_\_\_\_\_ no Significant deficiencies identified that are not considered to be material weaknesses? X yes none reported Noncompliance material to financial statements noted? \_\_\_\_ yes <u>X</u> no Federal Awards Internal control over major programs: Material weakness(es) identified? \_\_\_\_ yes \_\_X no Significant deficiencies identified that are not considered to be material weaknesses? \_\_\_ yes X none reported Type of auditor's report issued on compliance for major programs: unqualified Any audit findings disclosed that are required to be Reported in accordance with section 510(a) of Circular A-133? \_\_\_\_ yes <u>X</u> no Identification of Major Programs: U.S. Department of Education: Student Financial Assistance Cluster of Programs: CFDA # 84.007 Federal Supplemental Education Opportunity Grant CFDA #84.032 Federal Family Education Loans CFDA # 84.033 Federal College Workstudy Program CFDA # 84.063 Federal Pell Grant CFDA # 84.375 Academic Competitiveness Grant Dollar threshold used to distinguish between Type A and Type B federal programs: \$ 300,000

\_\_\_\_ yes <u>X</u> no

### Section II - Financial Statement Findings

Findings required to be reported in accordance with Government Auditing Standards:

11-1 & Financial Accounting and Reporting Process - Material Weakness 10-1

<u>Criteria:</u> Timely and accurate financial reports are essential to perform analysis of financial condition, review data for accuracy and completeness, monitor compliance with budget appropriations, prepare long-range financial plans and to safeguard assets.

<u>Condition:</u> Breakdowns in internal control occurred resulting in inadequate preparation and review of financial reports, accounting records, and reconciliations and errors in recording numerous transactions in the general ledger. Material adjusting entries were necessary to correct the balances and transactions reported in the general ledger in order to prepare accurate financial statements.

<u>Effect:</u> Due to numerous material audit adjustments in order to properly report the College's financial information for the fiscal year end, the financial reports prepared throughout the fiscal year could have been relied upon in error.

<u>Cause:</u> It appears these conditions are the result of weaknesses in internal controls regarding monitoring of financial information, reconciliation of financial reports to the related documentation, and recording transactions in the general ledger in a timely manner.

<u>Auditor's Recommendation:</u> The College should develop and implement policies and procedures to include strong internal controls related to financial reporting and monitoring, including the preparation of reconciliations and recording of financial transactions in the general ledger in a timely manner to produce more useful and accurate financial reports.

11-2 & Cash Reconciliation Process - Material Weakness 10-2

<u>Criteria:</u> The cash reconciliation process is a control designed to help identify errors in entries related to cash receipts and disbursements. Appropriate controls over cash require complete and timely reconciliations of all bank accounts.

<u>Condition:</u> Reconciliations of the College's cash accounts were not performed timely during the fiscal year. Timely reconciliations and timely research and resolution of reconciling items is an important control over cash and deposits.

<u>Effect:</u> Significant adjusting entries were necessary to correct the transactions reported in the cash accounts throughout the fiscal year.

<u>Cause:</u> The failure to prepare timely cash reconciliations during the fiscal year resulted in bookkeeping errors of cash general ledger entries.

<u>Auditor's Recommendation:</u> Cash reconciliations should be prepared in a timely manner each month and all unreconciled differences should be immediately researched and resolved. Any bookkeeping errors that are identified should be researched, thoroughly reviewed, and immediately corrected. The source of any errors should be identified and additional controls should be implemented to prevent those errors from recurring in the future. The reconciliation should be prepared and reviewed by appropriately trained personnel. The reconciliation procedures should be thoroughly documented and continually reviewed to ensure that they remain appropriate as the College's finances and systems change over time.

### Section II - Financial Statement Findings (Continued)

11-3 & Recording receipts in the general ledger - Material Weakness 10-3

<u>Criteria:</u> Recording receipts accurately and timely to the general ledger as they are received and deposited is necessary to reduce the risk of misappropriation or fraudulent activity.

<u>Condition:</u> The College did not record receipts accurately and timely in the general ledger as they were deposited or wired into the bank account. Significant amounts of deposits and incoming wires were not recorded in the general ledger until several months after the funds were received. Numerous year end adjustments were needed to reclassify receipts to the correct revenue accounts in the general ledger.

<u>Effect:</u> The lack of recording receipts accurately and timely into the general ledger could result in incorrect financial statements and the understatement of revenue.

<u>Cause:</u> The lack of recording receipts accurately and timely in the general ledger when received appears to be due to College personnel not knowing what the receipt was for or what transaction code to use. Also, deposit slips from outside offices were not sent to the Bursar's office regularly in order for the deposits to be properly recorded into the general ledger.

<u>Auditor's recommendation:</u> The College should record all receipts accurately into the general ledger as they are received. Also, the outside education centers should forward deposits to the Bursar's office regularly to properly record receipts into the general ledger.

11-4 & Basis of accounting used in preparing financial statements - Material Weakness 10-4

<u>Criteria:</u> The College's financial statements are required to be reported in accordance with Generally Accepted Accounting Principles (GAAP) and on the accrual basis of accounting. When preparing the financial statements using the accrual basis of accounting, revenues are recognized when earned and expenses are recognized when the liabilities are incurred.

<u>Condition:</u> The College was not preparing financial statements or recording financial transactions using the accrual basis of accounting as required by GAAP. Revenue was recorded when funds were received rather than when the services were provided to the student.

<u>Effect:</u> Using the improper basis of accounting to record financial transactions could result in revenue being under or over stated in the College's financial statements.

<u>Cause:</u> There is no formal process for the recording of transactions using the accrual basis of accounting. The College's accounting system is not being used properly to enable the College to report all transactions under the accrual basis of accounting.

<u>Auditor's recommendation:</u> The College should prepare the financial statements and record financial transactions using the accrual basis of accounting as required by GAAP. The College should consider using their accounting software as designed by linking the student accounts receivable package to the general ledger package correctly so that when a student enrolls and begins attending classes, the revenue is recognized and recorded into the general ledger and a related receivable is recorded. When the payment is received, the receivable is relieved in the general ledger.

# Section II - Financial Statement Findings (Continued)

11-5 Recording tuition and fee and related discounts for scholarships and grants awarded - Material Weakness

<u>Criteria:</u> The College receives or sets aside various grants and scholarships to be passed through to students. When the award is used to the student for tuition and fees, the amount should be recorded as tuition revenue and a corresponding tuition discount.

<u>Condition</u>: The College did not record tuition and fee revenues or discounts related to scholarships and grants awarded throughout the fiscal year. Numerous year end adjustments were needed to record tuition revenue and discounts related to various scholarship and grant awards used by students for tuition and fees.

<u>Effect:</u> The lack of recording tuition and fee revenue and discounts for grants and scholarships awarded into the general ledger could result in incorrect financial statements and the understatement of gross revenue.

<u>Cause:</u> The lack of recording of tuition and fee revenue and discounts in the general ledger appears to be due to the lack of knowledge on the part of College personnel that tuition and fee revenues and discounts related to scholarships and grants awarded should be recorded and how to obtain the amounts to be recorded for these awards.

<u>Auditor's recommendation:</u> The College should develop and implement procedures and controls over recording tuition and fee revenues and discounts related to scholarship and grant awards monthly into the general ledger.

11-6 & Adjusting journal entries - Significant Deficiency 10-5

<u>Criteria:</u> Adjusting journal entries may significantly affect the general ledger. Proper preparation, review, and approval of journal entries are crucial controls of financial reporting and accounting.

<u>Condition:</u> Journal entries recorded in the general ledger included significant amounts of adjustments to cash accounts for transactions that were not recorded or were recorded incorrectly. These journal entries were not reviewed or properly classified in the general ledger and included limited explanation and supporting documentation.

<u>Effect:</u> Improper journal entries could result in significant errors in the general ledger or misstatements to the financial statements.

<u>Cause:</u> Improper journal entries appear to be caused by the lack of supporting documentation, detailed explanations, and a proper approval process for the adjustments.

<u>Auditor's recommendation:</u> The College should develop and implement controls over journal entries to assure that entries are properly prepared, supported, and reviewed. These controls over journal entries will ensure that the adjustments are being recorded correctly in the College's general ledger.

### Section II - Financial Statement Findings (Continued)

# 11-7 Recording State benefit contributions - Significant Deficiency

<u>Criteria:</u> Noncash contributions from other entities for staff benefits should be recorded as revenues and expenses as required by Governmental Accounting Standards.

<u>Condition:</u> The College did not record revenues or expenses related to noncash contributions received from other entities for retirement and health insurance benefits.

Effect: The lack of recording noncash contributions in the general ledger when benefits are received could result in misstated financial statements.

<u>Cause</u>: The unrecorded noncash contributions for retirement and health insurance benefits appear to be the result of College personnel not knowing that these noncash contributions should be recorded and how to determine the amounts to be recorded.

<u>Auditor's recommendation:</u> The College should develop and implement procedures and controls over recording revenues and expenses related to noncash contributions received from other entities on a monthly basis.

# 11-8 Numerous old outstanding checks - Significant deficiency

<u>Criteria:</u> Monthly bank account reconciliations are the primary internal control procedure related to cash accounts. To aid in the preparation of bank reconciliations and to reflect an accurate cash balance in the financial statements, all checks outstanding more than six months should be investigated and written off, if necessary.

<u>Condition:</u> Several bank account reconciliations included very old outstanding checks, dating back to 2007. The College does not have a formal, clearly defined policy for the disposition of outstanding checks.

<u>Effect:</u> The financial statements could be misstated if the amount of outstanding checks over six months old is material.

<u>Cause:</u> The numerous old outstanding checks appear to be the result of the College's lack of internal control procedures to address unreconciled items on bank reconciliations.

<u>Auditor's recommendation:</u> To aid in the preparation of bank reconciliations and to reflect an accurate cash balance, the College should establish a formal, written policy concerning outstanding checks based on current State escheat laws. Such a policy should specify aging milestones with required actions.

### Section II - Financial Statement Findings (Continued)

11-9 Use of check signature stamps - Significant deficiency

<u>Criteria:</u> Internal control over purchases, accounts payable, and cash disbursements is most effective when there is a clear separation of duties between the purchasing department, the person approving invoices for payment, and the person signing the checks. A responsible official should review all checks and initial the related source documents before the checks are mailed. Someone other than the accounts payable clerk should stamp the signature on the checks and be responsible for mailing.

<u>Condition:</u> Authorized check signers are allowed to use signature stamps to sign checks; however, the signature stamps were in the custody of the accounts payable clerk and other employees had access to the stamps.

<u>Effect:</u> Allowing invoices to be processed by one person and having custody of check stamps by the same person can create the opportunity for the misappropriation of assets.

<u>Cause</u>: This significant deficiency appears to be due to a lack of segregation of duties related to disbursements and a lack of implementing and monitoring internal control procedures.

<u>Auditor's recommendation:</u> All signature stamps should be in the custody of the employee whose name is on the stamp and properly secured when not in use. The College should only allow an employee other than the check preparer to use the signature stamp.

Section III – Federal Award Findings and	Questioned Costs	
Findings/Noncompliance	Program	Questioned Costs
No findings or questioned costs wer	e noted.	

# RANGER COLLEGE DISTRICT Corrective Action Plan August 31, 2011

Ranger College respectfully submits the following corrective action plan for the year ended August 31, 2011.

The findings from the August 31, 2011 Schedule of Findings and Questioned Costs are discussed below. The finding numbers are consistent with the numbers assigned in the schedule.

# Finding - Financial Statements

The College's Chief Financial Officer (CFO) agrees with the findings. A new CFO was employed in September 2011. The necessary corrective actions are being reviewed and implemented.

- 11-1 Recommendation: The College should develop and implement policies and procedures to include strong internal controls related to financial reporting and monitoring, including the preparation of reconciliations and recording of financial transactions in the general ledger in a timely manner to produce more useful and accurate financial reports.
  - <u>Action Taken:</u> Policies and procedures will be implemented to prepare reconciliations monthly and to promptly record financial transactions in the general ledger.
- 11-2 Recommendation: Cash reconciliations should be prepared in a timely manner each month and all unreconciled differences should be immediately researched and resolved. Any bookkeeping errors that are identified should be researched, thoroughly reviewed, and immediately corrected. The source of any errors should be identified and additional controls should be implemented to prevent those errors from recurring in the future. The reconciliation should be prepared and reviewed by appropriately trained personnel. The reconciliation procedures should be thoroughly documented and continually reviewed to ensure that they remain appropriate as the College's finances and systems change over time.

<u>Action Taken:</u> Procedures and processes will be implemented to ensure that cash reconciliations are prepared and reviewed by trained personnel within two weeks of the receipt of the monthly bank statements and that all differences not reconciled are identified, researched, and resolved.

# RANGER COLLEGE DISTRICT Corrective Action Plan August 31, 2011

11-3 <u>Recommendation:</u> The College should record all receipts accurately into the general ledger as they are received. Also, the outside education centers should forward deposits to the Bursar's office regularly to properly record receipts into the general ledger.

<u>Action Taken:</u> A process has been implemented to add controls related to recording all receipts and deposits including receipts from outside education centers.

11-4 Recommendation: The College should prepare the financial statements and record financial transactions using the accrual basis of accounting as required by GAAP. The College should consider using their accounting software as designed by linking the student accounts receivable package to the general ledger package correctly so that when a student enrolls and begins attending classes, the revenue is recognized and recorded into the general ledger and a related receivable is recorded. When the payment is received, the receivable is relieved in the general ledger.

Action Taken: A purchase order has been issued to implement the first step to upgrade the POISE Fiscal system. Once this upgrade is in place and tested, the second phase which is an additional conversion will be budgeted and planned for in subsequent years. The accrual system is currently being used for accounts payable and a report of the receivables will be produced and the related adjustment made as of the end of the next fiscal year.

11-5 Recommendation: The College should develop and implement procedures and controls over recording tuition and fee revenues and discounts related to grant and scholarship awards monthly into the general ledger.

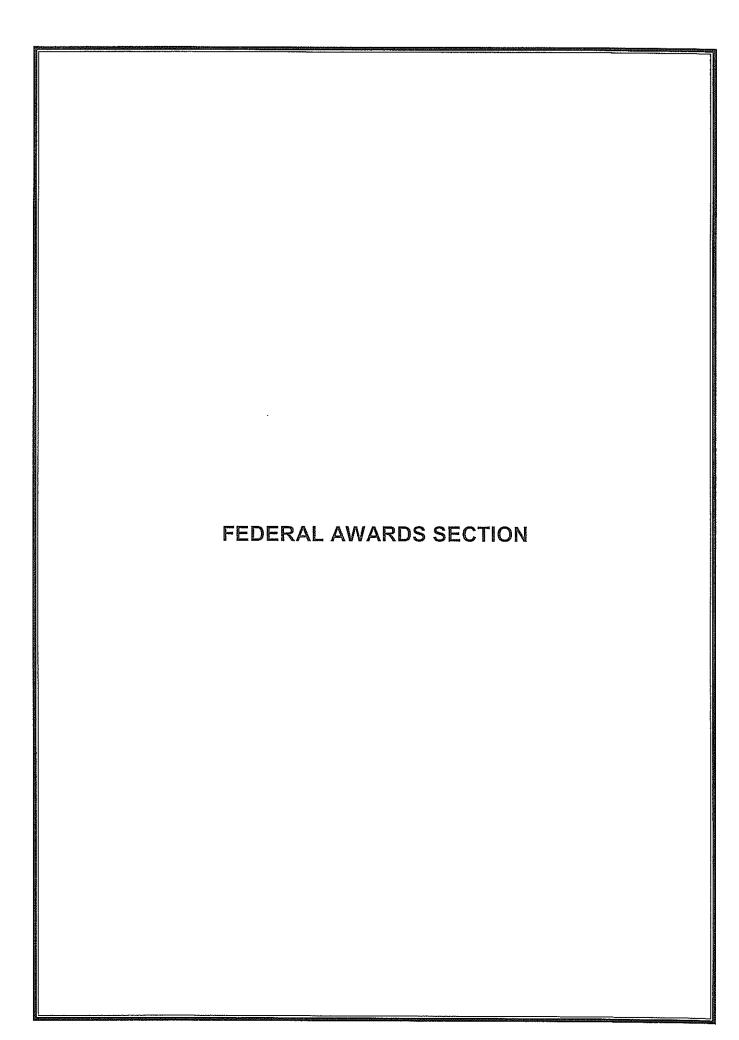
Action Taken: The College upgraded the Student Billing system to generate monthly reports to record tuition and fee revenue and discounts related to grants and scholarship awards in the general ledger. This process began in September 2011 and has been completed monthly thereafter.

11-6 <u>Recommendation:</u> The College should develop and implement controls over journal entries to assure that entries are properly prepared, supported, and reviewed. These controls over journal entries will ensure that the adjustments are being recorded correctly in the College's general ledger.

Action Taken: Beginning September 2011, journal entries are being prepared and recorded monthly and maintained in a binder with supporting documentation.

# RANGER COLLEGE DISTRICT Corrective Action Plan August 31, 2011

- 11-7 <u>Recommendation:</u> The College should develop and implement procedures and controls over recording revenues and expenses related to noncash contributions received from other entities on a monthly basis.
  - <u>Action Taken:</u> Procedures have been implemented to properly document controls over recording revenues and expenses related to noncash contributions received from other entities.
- 11-8 Recommendation: To aid in the preparation of bank reconciliations and to reflect an accurate cash balance, the College should establish a formal, written policy concerning outstanding checks based on current State escheat laws. Such a policy should specify aging milestones with required actions.
  - Action Taken: The CFO is investigating procedures required by the State to develop a formal written policy to properly address old outstanding checks during the bank reconciliation process.
- 11-9 Recommendation: All signature stamps should be in the custody of the employee whose name is on the stamp and properly secured when not in use. The College should only allow an employee other than the check preparer to use the signature stamp.
  - <u>Action Taken:</u> The signature stamps remain in the custody of the person whose name is on the stamp at all times. A procedure has been implemented to create a log to record when a signature stamp is used. The log will include the date the stamp was used and the employee's name.





# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Board of Regents Ranger College District

## Compliance

We have audited the Ranger College District's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that could have a direct and material effect on each of the College's major federal programs for the year ended August 31, 2011. The College's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the College's management. Our responsibility is to express an opinion on the College's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the College's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the College's compliance with those requirements.

In our opinion, the College complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended August 31, 2011.

# Internal Control Over Compliance

Management of the College is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the College's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over compliance.

# Page two

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance, is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of management, the College's Board of Regents, others within the entity, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

71

Snow, Garrett & Company, CPA's January 17, 2012

Snow. Savett & Company

# Schedule E

# Schedule of Expenditures of Federal Awards For the Year Ended August 31, 2011

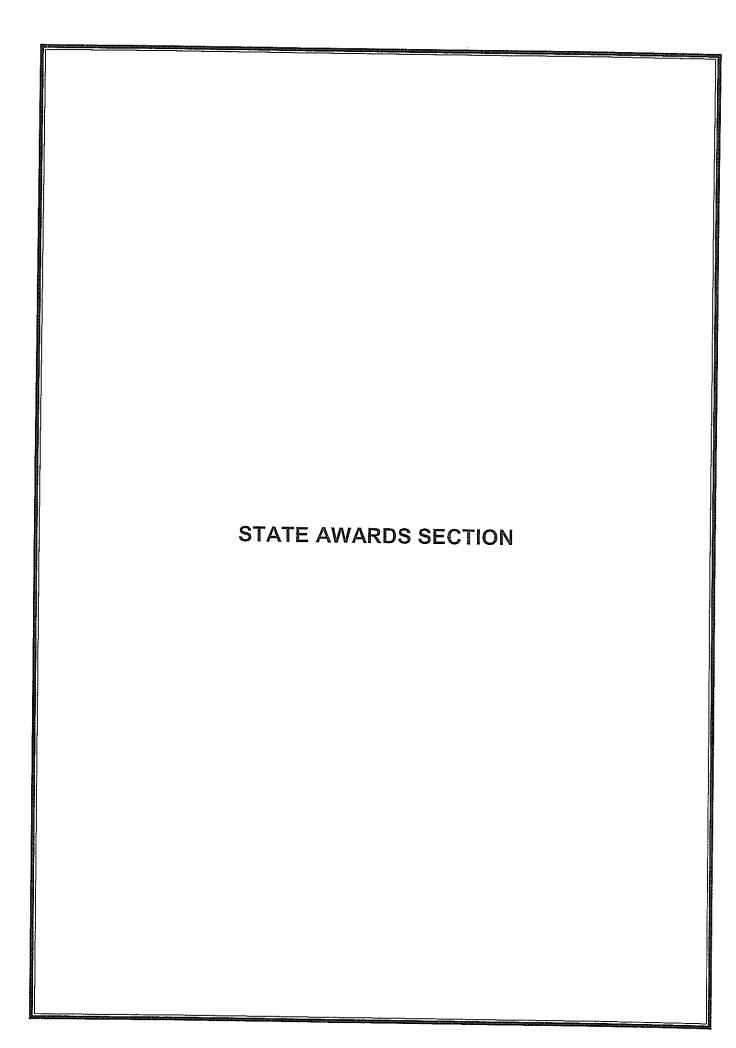
Federal Grantor/Pass Through Grantor/Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Pa	kpenditures and iss-Through bursements
U.S. Department of Education				
Direct Programs:				
Student Financial Aid Cluster				
Federal Supplemental Educational Opportunity Grant Federal Family Education Loans	84.007		\$	24,283
Federal College Workstudy Program	84.032			1,439,748
Federal Pell Grant	84.033			42,770
Academic Competitiveness Grant	84.063			2,430,129
Total Student Financial Aid Cluster	84.375			31,150
Total Olddon Thandlas Ald Oldstes				3,968,080
TRIO Cluster				
TRIO - Student Support Services Grant	84.042A			197,417
Pass-Through From:				• • • • • • • • • • • • • • • • • • • •
Texas Higher Education Coordinating Board				
Career and Technical Education Basic Grants -				
Texas Counselors' Network	84.048	114401		
	04.040	114401		52,339
Total U.S. Department of Education				4,217,836
U.S. Department of Energy Pass-Through From: State Energy Conservation Office				
ARRA - Energy Sector Training Centers Program	81.041	CS0097		50,336
Total Federal Financial Assistance			\$	4,268,172
Note 1: Federal Assistance Reconciliation				
Federal Grants and Contracts Revenue - per Schedule A Add: Non-Operating Federal Revenue from Schedule C			\$	300,092 2,528,332
Total Federal Revenues per Statement of Revenues, Expenses and changes in Net Assets			\$	2,828,424
Reconciling Items:				
Federal Family Education Loans				1 420 740
				1,439,748
Total Federal Revenues per Schedule of Expenditures of Federal	eral Awards		\$	4,268,172

# Note 2: Significant Accounting Policies used in Preparing the Schedule.

The expenditures included in the schedule are reported for the College's fiscal year. Expenditure reports to funding agencies are prepared on the award period basis. The expenditures reported above represent funds which have been expended by the College for the purposes of the award. The expenditures reported above may not have been reimbursed by the funding agencies as of the end of the fiscal year. Some amounts reported in the schedule may differ from amounts used in the preparation to the basic financial statements. Separate accounts are maintained for the different awards to aid in the observance of limitations and restrictions imposed by the funding agencies. The College has followed all applicable guidelines issued by various entities in the preparation of the schedule.

# Note 3: Student Loans Processed and Administrative Costs Recovered

Federal Grantor	New Loans	Administrative	Total Loans Processed & Admin Cost Recovered	
CFDA Number / Program Name	Processed	Cost Recovered		
U.S. Department of Education 84.032 Federal Family Education Loans	\$ 1,439,748	\$ -	\$ 1,439,748	



# RANGER COLLEGE DISTRICT Schedule F

# Schedule of Expenditures of State Awards For the Year Ended August 31, 2011

Grantor Agency/Program Title	Grant Contract Number	Exp	enditures
Texas Higher Education Coordinating Board			
Toward Excellence, Access, and Success (Texas)			
Initial Grant		\$	51,620
Texas Education Opportunity Grant	003603		11,570
Jet Grant Program	3572-38		9,296
Total State Financial Assistance		\$	72,486
See Notes to Schedule below.			
Note 1: State Assistance Reconciliation			
State Revenues - per Schedule of Expenditures of State State Financial Assistance - per Schedule of Expenditures of State Awards	Awards	\$	72,486
Reconciling Items			-
Total State Revenues per Exhibit 2 and Schedule A		\$	72,486

# Note 2: Significant Accounting Policies used in Preparing the Schedule.

The accompanying schedule is presented using the accrual basis of accounting. See Note 2 to the financial statements for the College's significant accounting policies. These expenditures are reported on the College's fiscal year. Expenditure reports to funding agencies are prepared on the award period basis.