

**Ranger College**  
**Fiscal Year 2021 Budget**

Fiscal year 2020 has been a year to remember for Ranger College as well as the rest of the world, with COVID-19 completely changing how we deliver instruction to our students. This pandemic that we are currently in has created numerous difficult questions with how we continue to operate, instruct, and maintain safety for our students as well as our faculty and staff while still providing quality instruction to ensure student success. In this fiscal year, considerable attention has been given to the aesthetics of the main campus in Ranger. Renovation and beautification projects included the total renovation of the remaining Meyerson dorms and additional landscaping around the new buildings and throughout the campus.

As we move into the next fiscal year, we can anticipate that we will be challenged with everchanging concerns. Our goal during this unprecedented change is to create a quality learning environment for our students. By offering face to face instruction as well as a healthy list of online courses we can confidently provide our learning community a robust yet safe and healthy learning opportunity.

While enrollment for the fall 2020 semester started off slow it has continued to gain students over the past several weeks. Even with the recent spike in enrollment, our final numbers are forecasted to be down somewhere between 8 to 12 percent from the Fall 2019 semester.

With enrollment projections down for the fall 2020 semester, revenues for the College remain challenging. While revenues from property tax accounting for only 3% of the College's total revenue, compared to 45% of revenues at other community colleges, the College is forced to rely on tuition and fees to account for almost a third of the College's total revenue, compared to a fourth of revenues at other community colleges. State Appropriations continues to account for slightly less than 20% of the College's total revenue. Total revenues for fiscal year 2021 are expected to decrease by \$616,630 from fiscal year 2020 amended budget, to \$20,562,508. Most of this decrease is related to a tuition and auxiliary revenues due to the projected decrease in enrollment.

**Ranger College**  
**Proposed Fiscal Year 2021 Budget (continued)**

The expenditure budget for fiscal year 2021 is focused on maintaining current operations within available resources. Key budget initiatives include:

- Startup costs for expanding LVN program to Eastland as well as increasing the program in Brownwood and Stephenville. We have been awarded a couple of grants through TWC to fund additional startup costs for our drone training program and a COVID-19 certification program.
- Continuing resources for expanding dual credit enrollment to bring college success at the high school level.
- Continuing resources for expanding welding and machining programs.
- Increased depreciation expense due to the completion of the Ranger construction and renovations in various buildings.
- Increased expenditures related additional needs in technology and supplies in order to maintain a safe and healthy environment for our students, faculty, and staff.

Following are comparative revenue and expense budgets, showing changes between the amended FY 2020 budgets and proposed FY 2021 budgets.

**Ranger College**  
**Fiscal Year 2021 Revenue Budget by Funding Source**

	2021	2020	Difference
<b>State Operating Funds</b>			
State Appropriations	\$ 3,863,950	\$ 3,864,163	\$ (213)
State Health Contribution	478,000	475,000	3,000
State TRS Contribution	127,300	120,560	6,740
State ORP Contribution	45,000	49,940	(4,940)
	<b>\$ 4,514,250</b>	<b>\$ 4,509,663</b>	<b>\$ 4,587</b>
<b>Property Taxes</b>			
Maintenance/Operations Taxes	\$ 45,000	\$ 25,000	\$ 20,000
Bond Debt Service	561,000	578,000	(17,000)
	<b>\$ 606,000</b>	<b>\$ 603,000</b>	<b>\$ 3,000</b>
<b>Tuition and Fees</b>			
Tuition (net)	\$ 3,935,750	\$ 4,478,075	\$ (542,325)
Fees (net)	2,550,000	2,208,000	342,000
	<b>\$ 6,485,750</b>	<b>\$ 6,686,075</b>	<b>\$ (200,325)</b>
<b>Miscellaneous Revenue</b>			
Sponsorships	\$ 75,000	\$ 75,000	\$ -
Testing	70,000	78,000	(8,000)
Cosmetology	35,000	41,000	(6,000)
Rental Income	25,000	25,000	-
Grant Instruction	620,390	610,260	10,130
Miscellaneous	75,000	112,995	(37,995)
	<b>\$ 900,390</b>	<b>\$ 942,255</b>	<b>\$ (41,865)</b>
<b>Auxiliary Enterprises</b>			
Cafeteria	\$ 915,000	\$ 945,000	\$ (30,000)
Bookstore	825,000	1,030,000	(205,000)
Residence Halls	505,000	561,000	(56,000)
Day Care Center	285,000	310,000	(25,000)
	<b>\$ 2,530,000</b>	<b>\$ 2,846,000</b>	<b>\$ (316,000)</b>
<b>Grants &amp; Scholarships</b>			
PELL Grants	\$ 2,950,000	\$ 3,125,000	\$ (175,000)
SEOG Grants	56,492	56,492	-
Federal Work Study	81,878	81,878	-
TEOG Grants	135,385	135,364	21
TPEG	130,000	165,000	(35,000)
Perkins	88,852	88,852	-
TRIO SSS Grant	261,888	257,955	3,933
TRIO Upward Bound	287,537	287,537	-
CARES Act Grant - Institutional	392,900	130,967	261,933
CARES Act Grant - Student Aid	130,967	392,900	(261,933)
TWC Training Grants	445,299	790,200	(344,901)
TWC COVID-19 Grant	287,500	-	287,500
JET Grant	232,420	50,000	182,420
Nursing Shortage Grant	45,000	30,000	15,000
	<b>\$ 5,526,118</b>	<b>\$ 5,592,145</b>	<b>\$ (66,027)</b>
<b>Total Revenue Budget</b>	<b>\$ 20,562,508</b>	<b>\$ 21,179,138</b>	<b>\$ (616,630)</b>

**Ranger College  
Fiscal Year 2021 Expenditure Budget by Account/Department**

	Salaries			Operating			Travel			Total		
	2021	2020	Change	2021	2020	Change	2021	2020	Change	2021	2020	Change
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
20 04110 Governing Board	-	-	-	2,000	10,000	(8,000)	-	-	-	2,000	10,000	(8,000)
20 04210 President / Vice President	207,500	353,000	(145,500)	2,000	2,750	(750)	-	6,000	(6,000)	209,500	361,750	(152,250)
20 04310 Business Office	307,500	306,500	1,000	96,000	119,500	(23,500)	-	3,000	(3,000)	403,500	429,000	(25,500)
20 04410 Student Services	136,600	134,000	2,600	39,500	39,930	(430)	-	500	(500)	176,100	174,430	1,670
20 04411 Registrar	148,700	149,200	(500)	5,000	5,450	(450)	-	1,925	(1,925)	153,700	156,575	(2,875)
20 04412 Financial Aid	120,850	124,350	(3,500)	16,000	23,245	(7,245)	250	2,250	(2,000)	137,100	149,845	(12,745)
20 04413 Counseling	43,000	43,000	-	-	-	-	-	-	-	43,000	43,000	-
20 04414 Student Activities	-	-	-	20,000	18,250	1,750	-	-	-	20,000	18,250	1,750
20 04415 Enrollment Management	-	50,000	(50,000)	-	2,000	(2,000)	-	6,000	(6,000)	-	58,000	(58,000)
20 04416 Institutional Advancement	-	-	-	-	2,500	(2,500)	-	-	-	-	2,500	(2,500)
20 04417 Testing	31,500	45,250	(13,750)	9,000	12,500	(3,500)	-	750	(750)	40,500	58,500	(18,000)
20 04420 Commencement	-	-	-	4,000	11,950	(7,950)	-	250	(250)	4,000	12,200	(8,200)
20 05112 General Institutional	32,000	32,000	-	593,500	583,500	10,000	-	-	-	625,500	615,500	10,000
20 05113 Public Resources	38,000	38,000	-	500	2,000	(1,500)	-	1,000	(1,000)	38,500	41,000	(2,500)
20 05150 Human Resources	47,500	47,500	-	2,600	9,950	(7,350)	-	200	(200)	50,100	57,650	(7,550)
20 05160 Institutional Effectiveness	82,000	77,500	4,500	9,000	10,500	(1,500)	-	4,000	(4,000)	91,000	92,000	(1,000)
20 05161 Institutional Research	64,029	64,029	-	150	375	(225)	-	950	(950)	64,179	65,354	(1,175)
20 05170 Security	93,430	98,140	(4,710)	26,000	33,100	(7,100)	500	2,700	(2,200)	119,930	133,940	(14,010)
20 05180 Information Technology	165,000	164,000	1,000	220,800	184,856	35,944	1,000	3,000	(2,000)	386,800	351,856	34,944
20 06110 Staff Benefits	-	-	-	1,810,524	1,792,020	18,504	-	-	-	1,810,524	1,792,020	18,504
20 06210 Brown County Center	165,000	199,000	(34,000)	7,000	12,630	(5,630)	-	1,000	(1,000)	172,000	212,630	(40,630)
20 06212 Dual Credit	77,000	76,000	1,000	250	1,500	(1,250)	6,000	7,500	(1,500)	83,250	85,000	(1,750)
20 06310 Erath County Center	137,000	148,750	(11,750)	9,500	17,125	(7,625)	-	1,200	(1,200)	146,500	167,075	(20,575)
20 06420 Workforce Development	162,000	190,000	(28,000)	3,000	7,500	(4,500)	-	1,375	(1,375)	165,000	198,875	(33,875)
20 07110 Instructional Admin	100,000	120,000	(20,000)	45,000	50,444	(5,444)	-	2,950	(2,950)	145,000	173,394	(28,394)
20 07210 Biology	223,500	223,790	(290)	2,000	5,500	(3,500)	-	1,000	(1,000)	225,500	230,290	(4,790)
20 07223 Art	8,000	16,000	(8,000)	-	-	-	-	-	-	8,000	16,000	(8,000)
20 07225 Physical Education	703,300	632,778	70,522	-	-	-	-	-	-	703,300	632,778	70,522
20 07229 Economics	55,000	43,400	11,600	-	-	-	-	-	-	55,000	43,400	11,600
20 07235 Music	57,000	56,000	1,000	500	1,500	(1,000)	-	900	(900)	57,500	58,400	(900)
20 07236 Drama	-	1,500	(1,500)	-	-	-	-	-	-	-	1,500	(1,500)
20 07245 English	232,972	256,472	(23,500)	500	1,750	(1,250)	-	500	(500)	233,472	258,722	(25,250)
20 07250 Speech	52,000	58,000	(6,000)	-	200	(200)	-	-	-	52,000	58,200	(6,200)
20 07255 Foreign Languages	10,500	18,667	(8,167)	-	-	-	-	-	-	10,500	18,667	(8,167)
20 07260 Mathematics	219,000	227,000	(8,000)	500	1,000	(500)	-	300	(300)	219,500	228,300	(8,800)
20 07265 Physical Science	-	29,100	(29,100)	500	2,500	(2,000)	-	250	(250)	500	31,850	(31,350)
20 07270 Psychology	18,000	10,180	7,820	-	-	-	-	-	-	18,000	10,180	7,820
20 07271 Business	3,000	5,000	(2,000)	-	-	-	-	-	-	3,000	5,000	(2,000)
20 07272 Education	3,000	1,500	1,500	-	-	-	-	-	-	3,000	1,500	1,500
20 07275 Social Science	219,508	278,508	(59,000)	250	500	(250)	-	250	(250)	219,758	279,258	(59,500)
20 07278 Sociology	6,000	7,000	(1,000)	-	-	-	-	-	-	6,000	7,000	(1,000)
20 07280 Agriculture	9,000	24,952	(15,952)	250	700	(450)	-	500	(500)	9,250	26,152	(16,902)
20 07288 ADN Program	437,000	487,000	(50,000)	175,000	102,275	72,725	-	2,500	(2,500)	612,000	591,775	20,225
20 07415 Computer Info. Systems	6,000	4,000	2,000	-	-	-	-	-	-	6,000	4,000	2,000

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	2021	2020	Change	2021	2020	Change	2021	2020	Change	2021	2020	Change	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
20 07420 Welding	56,000	52,000	4,000	7,500	8,350	(850)	-	250	(250)	63,500	60,600	2,900	
20 07421 Welding-Erath	95,000	54,000	41,000	13,500	14,250	(750)	-	250	(250)	108,500	68,500	40,000	
20 07422 Machining-Erath	55,000	56,600	(1,600)	7,500	8,000	(500)	750	1,000	(250)	63,250	65,600	(2,350)	
20 07430 Cosmetology-Brownwood	63,000	67,000	(4,000)	6,450	4,550	1,900	-	250	(250)	69,450	71,800	(2,350)	
20 07431 Emergency Medical Tech	61,000	51,000	10,000	6,600	3,800	2,800	-	500	(500)	67,600	55,300	12,300	
20 07432 EMS Training Instruction	-	-	-	50,000	50,000	-	-	-	-	-	50,000	50,000	-
20 07436 Cosmetology-Stephenville	55,645	55,645	-	7,835	8,000	(165)	-	-	-	63,480	63,645	(165)	
20 07440 LVN Program	168,600	168,600	-	42,500	13,175	29,325	-	1,000	(1,000)	211,100	182,775	28,325	
20 07480 Criminal Justice	3,000	5,000	(2,000)	-	-	-	-	-	-	3,000	5,000	(2,000)	
20 7682 WCT LEA	51,000	81,000	(30,000)	40,000	50,000	(10,000)	-	-	-	40,000	50,000	(10,000)	
20 08110 Library	-	-	-	19,750	23,025	(3,275)	-	250	(250)	70,750	104,275	(33,525)	
20 09512 Debt Service	-	-	-	548,000	518,838	29,162	-	-	-	548,000	518,838	29,162	
20 09515 Custodial	49,000	54,000	(5,000)	28,500	22,250	6,250	600	600	-	78,100	76,850	1,250	
20 09520 Maintenance	140,783	156,783	(16,000)	72,800	99,800	(27,000)	2,500	2,500	-	216,083	259,083	(43,000)	
20 09521 Maint & Utilities-Erath	33,718	34,816	(1,098)	110,000	125,040	(15,040)	-	-	-	143,718	159,856	(16,138)	
20 09522 Maint & Utilities-Brown	-	-	-	215,000	205,580	9,420	-	-	-	215,000	205,580	420	
20 09523 Maint & Utilities-Comanche	-	-	-	-	1,940	(1,940)	-	-	-	-	1,940	(1,940)	
20 09524 Maint & Utilities-Eastland	-	-	-	24,000	8,000	16,000	-	-	-	24,000	8,000	16,000	
20 09535 Utilities	-	-	-	276,000	247,850	28,150	-	-	-	276,000	247,850	28,150	
20 09570 Scholarships	-	-	-	1,650,000	1,550,000	100,000	-	-	-	1,650,000	1,550,000	100,000	
20 09591 State Student Grants-TPEG	-	-	-	130,000	165,000	(35,000)	-	-	-	130,000	165,000	(35,000)	
20 16101 TWC Grant Instruction	-	-	-	250,000	219,500	30,500	-	-	-	250,000	219,500	30,500	
40 06000 Depreciation Expense	-	-	-	935,000	715,000	220,000	-	-	-	935,000	715,000	220,000	
60 12710 General Athletics	55,500	68,500	(13,000)	115,000	143,460	(28,460)	2,000	800	1,200	172,500	212,760	(40,260)	
60 12711 Athletic Trainer	72,000	72,000	-	7,500	15,900	(8,400)	-	600	(600)	79,500	88,500	(9,000)	
60 12720 Baseball	-	-	-	25,100	33,840	(8,740)	3,000	18,620	(15,620)	28,100	52,460	(24,360)	
60 12721 JV Baseball	-	-	-	8,500	12,420	(3,920)	-	7,125	(7,125)	8,500	19,545	(11,045)	
60 12725 Basketball-Mens	46,500	46,500	(46,500)	2,500	37,420	(34,920)	300	19,800	(19,500)	2,800	103,720	(100,920)	
60 12726 Basketball-Mens JV	-	-	-	2,500	7,560	(5,060)	-	4,350	(4,350)	2,500	11,910	(9,410)	
60 12730 Basketball-Womens	-	-	-	2,500	15,750	(13,250)	300	13,355	(13,055)	2,800	29,105	(26,305)	
60 12740 Softball	-	-	-	5,700	16,440	(10,740)	500	9,300	(8,800)	6,200	25,740	(19,540)	
60 12743 Golf-Womens	-	-	-	3,300	6,975	(3,675)	200	7,977	(7,777)	3,500	14,952	(11,452)	
60 12744 Golf-Mens	-	-	-	5,700	11,685	(5,985)	200	12,271	(12,071)	5,900	23,956	(18,056)	
60 12750 Soccer-Mens	-	-	-	9,000	14,850	(5,850)	200	6,750	(6,550)	9,200	21,600	(12,400)	
60 12751 Soccer-Womens	-	-	-	6,000	13,460	(7,460)	200	6,626	(6,426)	6,200	20,086	(13,886)	
60 12755 Volleyball	-	-	-	5,700	15,255	(9,555)	300	7,500	(7,200)	6,000	22,755	(16,755)	
60 12757 Rodeo (Men and Women)	-	-	-	39,500	51,500	(12,000)	4,000	17,480	(13,480)	43,500	68,980	(25,480)	
60 12788 Cross Country (Men and Women)	-	-	-	7,900	9,670	(1,770)	1,000	11,250	(10,250)	8,900	20,920	(12,020)	
60 12760 Athletic Injury	-	-	-	500	3,000	(2,500)	-	-	-	500	3,000	(2,500)	
<b>Expenses for Operations</b>	<b>\$ 5,380,635</b>	<b>\$ 5,864,510</b>	<b>\$(483,875)</b>	<b>\$ 7,788,659</b>	<b>\$ 7,540,633</b>	<b>\$ 248,026</b>	<b>\$ 23,800</b>	<b>\$ 203,154</b>	<b>\$ (179,354)</b>	<b>\$ 13,193,094</b>	<b>\$ 13,608,297</b>	<b>\$(415,203)</b>	
20 16010 Nursing Shortage Grant	25,000	-	25,000	20,000	30,000	(10,000)	-	-	-	45,000	30,000	15,000	
20 16008 Nursing Innovation Grant	-	-	-	-	-	-	-	-	-	-	-	-	
20 07515 Perkins Grant	27,048	27,048	-	57,349	57,704	(355)	4,455	4,100	355	88,852	88,852	-	
20 07660 Beadle Grant	15,000	15,000	-	-	-	-	-	-	-	15,000	15,000	-	

**Ranger College  
Fiscal Year 2021 Expenditure Budget by Account/Department**

	Salaries			Operating			Travel			Total		
	2021	2020	Change	2021	2020	Change	2021	2020	Change	2021	2020	Change
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
20 09953 Federal TRIO Grant	229,935	225,777	4,158	26,009	25,068	941	5,944	7,110	(1,166)	261,888	257,955	3,933
20 16400 Federal Upward Bound Grant	159,000	159,000	-	111,737	111,737	-	16,800	16,800	-	287,537	287,537	-
20 16055 TWC JET Grant	-	-	-	232,420	50,000	182,420	-	-	-	232,420	50,000	182,420
20 16100 TWC Skills Development	-	99,939	(99,939)	445,299	690,261	(244,962)	-	-	-	445,299	790,200	(344,901)
21 16110 TWC SDF COVID-19	-	-	-	287,500	-	287,500	-	-	-	287,500	-	287,500
20 16200 CARES Act	50,000	50,000	-	473,867	473,867	-	-	-	-	523,867	523,867	-
20 09610 Federal PELL Grants	-	-	-	2,950,000	3,125,000	(175,000)	-	-	-	2,950,000	3,125,000	(175,000)
20 09620 Federal SEOG Grants	-	-	-	56,492	56,492	-	-	-	-	56,492	56,492	-
20 09630 Federal College Work Study	-	-	-	81,878	81,878	-	-	-	-	81,878	81,878	-
20 09590 TEOG Grant	-	-	-	135,385	135,385	-	-	-	-	135,385	135,385	-
<b>Expenses for Grants &amp; Contracts</b>	<b>505,993</b>	<b>576,764</b>	<b>(70,781)</b>	<b>4,877,936</b>	<b>4,837,371</b>	<b>40,565</b>	<b>27,199</b>	<b>28,010</b>	<b>(811)</b>	<b>5,411,118</b>	<b>5,442,145</b>	<b>(31,027)</b>
60 12800 Food Service	-	-	-	683,000	683,000	(28,000)	-	-	-	683,000	683,000	(28,000)
60 12830 Bookstore	-	-	-	730,500	850,000	(119,500)	-	-	-	730,500	850,000	(119,500)
60 12840 Day Care Center	265,120	257,040	8,080	15,000	32,160	(17,160)	-	-	-	280,120	289,200	(9,080)
60 12860 Residence Halls - Utilities	-	-	-	180,000	165,000	15,000	-	-	-	180,000	165,000	15,000
60 12861 Residence Halls-Projects	-	-	-	5,000	30,000	(25,000)	-	-	-	5,000	30,000	(25,000)
60 12862 Residence Halls-Maintenance	-	-	-	20,000	20,900	(900)	-	-	-	20,000	20,900	(900)
60 12863 Residence Halls-Custodial	67,596	72,596	(5,000)	10,000	8,000	2,000	-	-	-	77,596	80,596	(3,000)
60 12864 Residence Halls-Laundry	-	-	-	10,080	10,000	80	-	-	-	10,080	10,000	80
<b>Expenses for Auxiliary Enterprises</b>	<b>332,716</b>	<b>329,636</b>	<b>3,080</b>	<b>1,625,580</b>	<b>1,799,060</b>	<b>(173,480)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,958,296</b>	<b>2,128,696</b>	<b>(170,400)</b>
<b>Total Expenditure Budget</b>	<b>6,219,334</b>	<b>6,770,910</b>	<b>(551,576)</b>	<b>14,292,175</b>	<b>14,177,064</b>	<b>115,111</b>	<b>50,999</b>	<b>231,164</b>	<b>(180,165)</b>	<b>20,562,508</b>	<b>21,179,138</b>	<b>(616,630)</b>

For purposes of the Ranger College 2020-2021 proposed budget and compliance with Texas Local Government Code section 140.0045, the proposed budget and prior fiscal year's actual expenditures for directly and indirectly influencing or attempting to influence the outcome of legislation or administrative action, as those terms are defined in Section 305.002, Government Code are as follows:

	Proposed Budget 2020-2021	Actual 2019-2020
Directly influence	\$ 2,270	\$ 2,270
Indirectly influence	\$ 7,730	\$ 7,730